

**TOWN OF NEW HARTFORD  
CONNECTICUT**

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Comprehensive Annual Financial Report

For the Fiscal Year Ended

June 30, 2011

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Prepared By  
Finance Department  
New Hartford  
New Hartford, Connecticut 06057

# **TOWN OF NEW HARTFORD**

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# **Introductory Section**

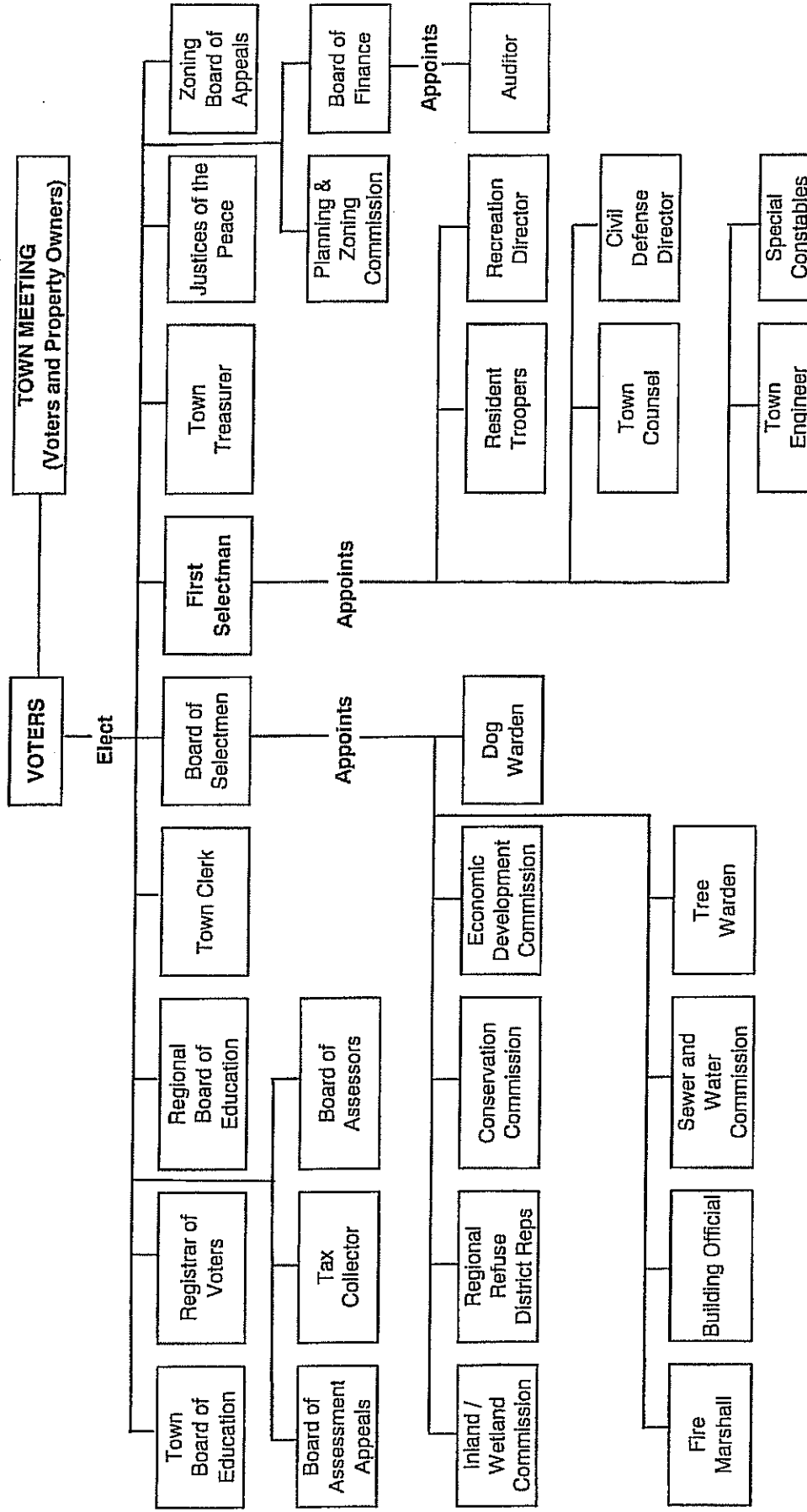
# **TOWN OF NEW HARTFORD**

Principal Officials  
June 30, 2011

<u>Office</u>	<u>Name</u>	<u>Manner of Selection</u>	<u>Term</u>
First Selectman	Daniel V. Jerram	Elected	2 years
Selectman	Bruce H. Gresczyk	Elected	2 years
Selectman	Thomas T. Klebart	Elected	2 years
Town Clerk	Donna N. LaPlante	Elected	4 years
Tax Collector	Linda M. Sheffield	Elected	2 years
Treasurer	Gordon Ross	Elected	2 years
Assessor	Beth Paul	Appointed	Indefinite
Board of Finance - Chair	Bernard J. Witte	Elected	6 years
Board of Education - Chair	Susan Lundin	Elected	6 years
Superintendent/Principal	Dr. Phillip O'Reilly	Appointed	Indefinite
Judge of Probate	Michael Magistralli	Elected	4 years

# TOWN OF NEW HARTFORD

## Organizational Chart



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of New Hartford  
Connecticut

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



*Linda C. Davison*

President

*Jeffrey R. Enos*

Executive Director



Daniel V. Jerram  
First Selectman



Town Hall  
530 Main Street  
Post Office Box 316  
New Hartford, CT 06057

December 23, 2011

To the Members of the Board of Selectmen, Board of Finance, Board of Education and Citizens of the Town of New Hartford, Connecticut:

I am pleased to submit the Comprehensive Annual Financial Report (CAFR) of the Town of New Hartford, CT (the "Town") for the fiscal year ended June 30, 2011. The appointed auditors from King, King & Associates, CPAs Certified Public Accountants, have issued their opinion on New Hartford's financial statements for the Fiscal Year 2010-11, which states that the Town's financial statements are fairly presented in accordance with generally accepted accounting principles. The independent auditor's report is located at the front of the financial section of this report. Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

This report was prepared by the Town Finance Department under the direction of the First Selectman with the services of King, King & Associates, CPAs as the Town's contractual auditor. The report consists of management's representations concerning the finances of the Town. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive internal control framework that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. As management, we assert that this financial report is complete to the best of our knowledge and belief.

The Town is required to undergo an annual audit in conformity with the provisions of the Connecticut General Statutes, the Connecticut Single Audit Act, Federal Single Audit Act, and the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, when applicable. Information related to the Connecticut State Single Audit, including the Schedule of Expenditures of State Financial Assistance, findings and recommendations, and auditor's reports on the internal control structure and compliance with applicable laws and regulations are issued under a separate cover and are not included in this report. Copies of these reports are on file in the Town Clerk's office.

## **Profile of the Government**

### **Description of the Town**

New Hartford borders the City of Torrington to the west, Barkhamsted to the north, Canton to the east, and Burlington and Harwinton to the south. The Town was settled in 1733 and incorporated five years later in October of 1738. State routes 44, 202, and 219 along with numerous town and private roads traverse New Hartford's 38.3 square miles. Grades kindergarten through six attend local Town schools. Two of the three Town schools have been renovated in the last 10 years. The renovations were funded primarily through state construction grants and long-term bonds, which are in the repayment phase. The bond for Bakerville Consolidated School will be fully repaid on September 1, 2013. Grades seven through twelve attend Northwestern Regional School District No. 7 in Winsted, whose member towns include New Hartford, Barkhamsted, Colebrook, and Norfolk. The school buildings were renovated in 1999, financed primarily through state construction grants and long-term bonds that are being repaid

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through assessments to the member Towns. All schools attended by the residents are widely accepted to maintain high levels of scholastic achievement.

Many of New Hartford's residents commute to Hartford and Waterbury areas to white collar and management positions. Land use is characterized by many large, limited purpose sites such as the Nepaug State Forest (1,017.4 acres), Metropolitan District Commission water shed lands (2,481.62 acres), sizable agricultural areas, land acquired as open space, and vacant land. The few developments in Town are consistently moderate to low density single family residences. The Town has experienced steady population growth in the last 40 years growing from a population of 3,993 in 1970 to 6,970 according to the 2010 Census.

The Town's principal industries are manufacture of plumbing supplies, aircraft parts, electronic components, springs, guitars, industrial adhesives, motion control products, agriculture and plastics. The world famous Ovation Guitar Company is headquartered in New Hartford along with a number of smaller manufacturers and fabricators. Home Depot provides large scale retail of home improvement products. Recreational sites, such as the Farmington River for fishing and boating and Ski Sundown for skiing, attract visitors year round.

### **Form of Government**

New Hartford is governed by the Board of Selectmen/Board of Finance/Town Meeting form of government. A three-member Board of Selectmen, elected biennially, serves as the executive body, and a full-time First Selectman acts as the Town's Chief Executive. The six-member Board of Finance, in conjunction with the First Selectman and the elected part-time Treasurer, is responsible for finances and for preparing and presenting the annual budget of the Town.

The Town Meeting is the legislative body that must approve the annual budget, all special appropriations or expenditures over \$20,000, and all bond and note authorizations. Local elections are held every odd-numbered year in November. There are two voting districts, but all elected officials serve at-large. The Board of Selectmen assumes office four weeks after election and appoints members of various Town boards, commissions, and committees. The Board of Education appoints the Superintendent of Schools who is responsible for administering the Town's educational system.

The Town provides a full range of services, including police and fire protection; emergency medical services; highway, parks and recreation; solid waste disposal; water and sewer; elementary education; library services; utilities; and services to the elderly.

The annual budget serves as the foundation for the Town's financial planning and control. The Board of Selectmen hold public review sessions before approving a proposed budget and submitting it to the Board of Finance each year. The Board of Finance reviews the budget with the Board of Selectmen and holds a public hearing in May each year. The Board of Finance may reduce the budget before recommending the budget to the annual town budget meeting each year, at which electors adopt the annual budget unless a referendum is petitioned and the meeting adjourned to a special budget referendum election.

### **Factors Affecting Financial Condition**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town of New Hartford operates.

### **Local Economic Condition and Outlook**

Local economic indicators have slowed considerably. The Town is anticipating a reduction in some state and federal grant funding due to budget restraints at both levels. Over the past year the town has utilized state and federal grants to complete several large infrastructure projects.

The Town utilized two State grants totaling \$500,000 to repair a damaged sewer line on Brook Street and build a new sand/salt storage shed in the Industrial Park. Work on these projects is now complete. Two additional State grants totaling \$400,000 are currently in the design phase, with the Main Street sewer project nearing the bid phase for spring 2012 construction. Survey work for the downtown revitalization grant (\$250,000) for the New Hartford Village Center has also been completed, as work continues on a final design plan.

The Town is not anticipating any significant increase to the tax base by way of new residents or businesses. New home construction remains stagnant, as the economic slowdown continues leaving all local officials cautious relative to new spending initiatives. The First Selectman is committed to continued pursuit of grant funds to help maintain affordable real estate taxes.

### **Long-Term Financial Planning**

The Municipal Reserve fund provides financial resources for the acquisition of major equipment or the construction of capital facilities. The Town periodically maintains individual capital projects funds for special grant funded projects, such as school renovation projects. Over the past fiscal year, the Town did not pursue any long term debt obligations. In 2010 the Town obtained long-term financing through USDA to finalize the repayment of the now completed Wastewater Treatment Plant. This \$8,950,000 project was funded through State and Federal Grants and Loans. Final acquisition of this \$3,650,000 Federal Loan will cost residents and taxpayers roughly \$195,000 per year with 61 percent of the debt paid for by Sewer users and 39 percent paid for by the general taxpayers. Appropriations are made on an annual basis by the Board of Selectmen, Board of Finance and Board of Education within the respective operating budgets for infrastructure and facility improvements and vehicle and equipment acquisition. The Wastewater Treatment Plant project was the Town's only active bonded construction project as of June 30, 2010. The Town did utilize \$50,000 in reserve funds available through a CRRA settlement to purchase a 1999 John Deere road grader. This action was approved at Town Meeting on March 1, 2011 in order to replace an outdated 1952 Caterpillar machine.

### **Cash and Investment Management Policies and Practices**

All cash during the year was maintained in demand accounts. The Town restricts its investment activities to instruments that provide, in order of priority, the greatest safety, liquidity and yield. Of note, the Town moved to end its banking relationship with Bank of America who closed its local branch office in April 2011. After extensive research and analysis, on a recommendation of the Town Treasurer, both the Boards of Selectman and Finance voted to transfer all local accounts to Northwest Community Bank.

### **Risk Management**

The Town is exposed to various risks of loss related to torts, thefts of, damage to, or destruction of assets; errors or omissions; injuries to employees, or acts of God. The Town purchases commercial insurance to cover most potential risks of loss. Neither the Town nor its insurers have settled any claim within the past year, which have exceeded the Town's insurance coverage. There were no significant changes in coverage from the prior year, and no settlements have exceeded insurance coverage in the last three years. Additional information of the Town of New Hartford's risk management activity can be found in Note 7 of the notes to the financial statements.

### **Pension Trust Fund Operations**

The Town has a Pension Trust Fund for Town employees, which is a single employer, defined benefit, noncontributory plan that is administered by the Town. Board of Education employees that are excluded from this plan are participants in the State Teachers Retirement System. Teacher pension contributions provided and managed by the State of Connecticut on behalf of the Town are disclosed in the Town's financial statements but are not a part of the Town's Pension Trust Funds.

The Town's pension assets are invested in Cash Equivalents (Money Funds) and various Mutual Funds. These accounts consisting are managed by investment professionals. The firm is responsible for coordinating and monitoring the management of the investments within guidelines contained in an approved investment plan. A five-member Pension Committee is appointed by the Board of Selectmen and meets quarterly to review investment performance and asset allocation decisions. The investment policy and allocation guidelines are adjusted on a periodic basis by the Board of Selectmen upon recommendation by the Pension Committee. Over the past three fiscal years, the economy has had a significant impact on the value of the assets of the pension fund. In 2010/2011 substantial gains were made that off-set past losses. Over the past year, the pension fund balance increased from \$1,601,502 to \$1,962,265 as of June 30, 2011. The Town's annual pension fund contribution for the past year was \$173,016, 102% of the recommended payment. Over the past year changes to union contracts were agreed to that will require future town employees to participate in defined contribution plans.

#### **Independent Audit**

Connecticut General Statutes require that all municipalities have their accounts audited annually by an independent public accountant as required under Connecticut General Statutes Section 7-392. The Board of Finance appointed King, King & Associates, CPAs to conduct the 2010-2011 Town audit. The independent auditor's report is included in this report.

#### **Certificate of Achievement**

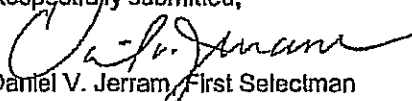
This report has been prepared following the guidelines of the Government Finance Officers Association (GFOA) of the United States and Canada and the Governmental Accounting Standards Board (GASB). The GFOA awards a Certificate of Achievement for Excellence in Financial Reporting to governmental units that publish an easily readable and efficiently organized Comprehensive Annual Financial Report whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. The GFOA awarded a Certificate of Achievement for Excellence to the Town of New Hartford for the year ended June 30, 2010. This was the second straight year that the Town received this prestigious award.

A Certificate of Achievement, which is valid for one year only, is the highest form of recognition in the area of governmental accounting and financial reporting, and its attainment represents a significant accomplishment for a government unit and its management. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and will continue to submit to the GFOA to determine eligibility for yet another certificate. In an effort to maintain high reporting standards, the First Selectman will seek professional development opportunities for bookkeeping/finance and administrative staff.

#### **Acknowledgments**

The preparation of this report on a timely basis could not be accomplished without the efficient and dedicated services of the Board of Selectmen, Board of Finance, and the Finance Department. I would like to express my appreciation to them and other town departments who assisted in compiling this report. My office aims to provide support and advice necessary to carry out the policies of the New Hartford Board of Selectmen and Board of Finance, along with the many challenging issues confronting New Hartford in the years ahead.

Respectfully submitted,

  
Daniel V. Jerram, First Selectman

# **Financial Section**

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# King, King & Associates, CPAs

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## **Independent Auditor's Report**

To the Board of Finance  
Town of New Hartford, CT

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Town of New Hartford, CT as of and for the year ended June 30, 2011, which collectively comprise the Town of New Hartford, CT's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of New Hartford, CT's management. Our responsibility is to express an opinion on these financial statements based on our audit.

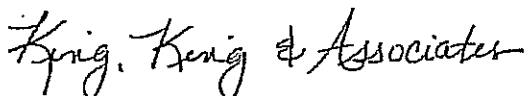
We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Town of New Hartford, CT, as of June 30, 2011, and the respective changes in financial position, and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 22, 2011, on our consideration of the Town of New Hartford, CT's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 10 through 16 and the supplementary pension plan information on pages 48 and 49 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basis financial statements in an appropriate operational, economic, or historical content. We have applied certain limited procedures to the supplementary information required by accounting principles generally accepted in the United States of America, which consisted of inquiries of management about methods of preparing the information and comparing the information the information for consistency with management's responses to our inquiries, the basis financial statements, and other knowledge we obtained during the audit of the basis financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of New Hartford, CT's financial statements as a whole. The introductory sections, combining and individual nonmajor fund financial statements, statistical section and other supplementary information listed in the table of contents are presented for purposes of additional analysis and are not a required part of the financial statements. The supplemental and combining and individual nonmajor fund statements and schedules are the responsibility of management and were derived from and related directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.



King, King & Associates, CPAs  
Winsted, CT  
December 22, 2011



**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

As management of the Town of New Hartford, CT, we offer readers of the Town of New Hartford, CT's financial statements this narrative overview and analysis of the financial activities of the Town of New Hartford, CT for the fiscal year ended June 30, 2011.

***Financial Highlights***

- The assets of the Town of New Hartford, CT exceeded its liabilities at the close of the most recent fiscal year by \$23,599,342 (*net assets*). Of this amount, \$1,383,893 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors. Restricted net assets of \$28,944 represent funds held in the Community Investment.
- The government's total net assets increased by \$3,812,490. This increase is attributable primarily to an increase in capital assets and a reduction in debt.
- As of the close of the current fiscal year, the Town of New Hartford, CT's governmental funds reported combined ending fund balances of \$4,973,319, a decrease of \$3,574,430 in comparison with the prior year. The decrease was primarily attributable to the repayment of short-term financing in connection with completion of the Waste Water Treatment Plant. Of this amount, \$3,082,427 is available for spending at the government's discretion (*unassigned fund balance*).
- At the end of the current fiscal year, assigned and unassigned fund balance for the General Fund was \$3,546,739 or 16.2% percent of total General Fund expenditures.

***Overview of the Financial Statements***

This discussion and analysis is intended to serve as an introduction to the Town of New Hartford, CT's basic financial statements. The Town of New Hartford, CT's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-Wide Financial Statements:** The *government-wide financial statements* are designed to provide readers with a broad overview of the Town of New Hartford, CT's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Town of New Hartford, CT's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator whether the financial position of the Town of New Hartford, CT is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets are changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in future cash inflows (revenues) and outflows (expenditures).

**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

Both of the government-wide financial statements distinguish functions of the Town of New Hartford, CT that are principally supported by grants and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town of New Hartford, CT include education, public safety, general government and highway.

The government-wide financial statements can be found on pages 17-18 of this report.

**Fund Financial Statements:** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of New Hartford, CT, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town of New Hartford, CT can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental Funds:** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of New Hartford, CT maintains thirteen (13) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund.

The Town of New Hartford, CT adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 19-23 of this report.

**Proprietary Funds:** The Town maintains one proprietary fund. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Water Pollution Control Authority.

The basic proprietary fund financial statements can be found on pages 24-26 of this report.

**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

**Fiduciary Funds:** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town of New Hartford, CT's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 27-28 of this report.

**Notes to the financial statements:** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 29-47 of this report.

**Government-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Town of New Hartford, CT, assets exceeded liabilities by \$23,599,342 at the close of the most recent fiscal year.

	Governmental Activities		Business-Type Activities		Totals	
	2011	2010	2011	2010	2011	2010
Current and Other Assets	\$ 5,871,677	\$ 9,323,083	\$ 280,607	\$ 308,220	\$ 6,152,284	\$ 9,631,303
Capital Assets	15,764,415	15,680,940	12,093,675	10,613,558	27,858,090	26,294,498
Total Assets	21,636,092	25,004,023	12,374,282	10,921,778	34,010,374	35,925,801
Long-term Liabilities	6,060,691	12,604,627	3,075,915	3,115,018	9,136,606	15,719,645
Other Liabilities	1,224,484	377,734	49,942	41,570	1,274,426	419,304
Total Liabilities	7,285,175	12,982,361	3,125,857	3,156,588	10,411,032	16,138,949
Net Assets:						
Invested in Capital Assets, net of Related Debt	10,921,448	10,236,647	11,265,057	7,589,907	22,186,505	17,826,554
Restricted	28,944	24,480	-	-	28,944	24,480
Unrestricted	3,400,525	1,760,535	(2,016,632)	175,283	1,383,893	1,935,818
Total Net Assets	\$ 14,350,917	\$ 12,021,662	\$ 9,248,425	\$ 7,765,190	\$ 23,599,342	\$ 19,786,852

The restricted portion of the Town of New Hartford, CT's net assets represents net assets restricted for Community Investments. The balance of *unrestricted net assets* (\$7,172,926) may be used to meet the government's ongoing obligations to citizen and creditors.

At the end of the current fiscal year, the Town of New Hartford, CT is able to report positive balances in all categories of net assets, for the government as a whole.

Net assets of governmental activities increased by \$2,329,255 during this fiscal year. This increase is primarily attributable to the receipt of grant funds related to the wastewater treatment plant upgrade project to the New Hartford Water Pollution Control Authority, STEAP Grant funds received for the Sand/Salt Shed and Brook Street Sewer Projects, and repayment of both general obligation and WPCA debt. In addition, the General Fund received \$954,570 of grant funds from the WPCA as reimbursement for costs related to the WWTP.

**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

Net assets of business-type activities increased by \$1,483,235 during this fiscal year. This increase is primarily attributable to the completion of the wastewater treatment plant.

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Totals</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
<b>REVENUES</b>						
<i>General Revenues:</i>						
Property Taxes	\$ 16,990,778	\$ 16,845,097	\$ -	\$ -	\$ 16,990,778	\$ 16,845,097
Unrestricted Grants	236,197	232,686	-	-	236,197	232,686
Investment Income	30,162	37,123	-	-	30,162	37,123
Rental Income	45,901	44,319	-	-	45,901	44,319
Other Income	27,261	88,141	-	-	27,261	88,141
<i>Program Revenues:</i>						
Charges for Services	484,315	511,204	617,682	625,768	1,101,997	1,136,972
Operating Grants and Contributions	4,382,922	4,314,244	-	-	4,382,922	4,314,244
Capital Grants and Contributions	1,450,936	89,973	2,697,580	-	4,148,516	89,973
Total Revenues	<u>23,648,472</u>	<u>22,162,787</u>	<u>3,315,262</u>	<u>625,768</u>	<u>26,963,734</u>	<u>22,788,555</u>
<b>EXPENSES</b>						
<i>Governmental Activities:</i>						
General Government	2,257,960	2,185,561	-	-	2,257,960	2,185,561
Public Safety	738,279	638,618	-	-	738,279	638,618
Highway	1,834,332	1,636,007	-	-	1,834,332	1,636,007
Planning and Development	164,289	197,609	-	-	164,289	197,609
Health and Welfare	296,489	317,245	-	-	296,489	317,245
Libraries	259,000	259,000	-	-	259,000	259,000
Parks and Recreation	317,543	306,023	-	-	317,543	306,023
Commissions and Agencies	64,330	76,987	-	-	64,330	76,987
Education	16,341,565	16,307,462	-	-	16,341,565	16,307,462
<i>Business-Type Activities:</i>						
Water and Sewer System	-	-	877,458	667,246	877,458	667,246
Total Expenses	<u>22,273,787</u>	<u>21,924,512</u>	<u>877,458</u>	<u>667,246</u>	<u>23,151,245</u>	<u>22,591,758</u>
Change in Net Assets						
Before Transfers	1,374,685	238,275	2,437,804	(41,478)	3,812,489	196,797
Transfers	<u>954,570</u>	<u>(2,817,522)</u>	<u>(954,570)</u>	<u>2,817,522</u>	<u>-</u>	<u>-</u>
Change in Net Assets	2,329,255	(2,579,247)	1,483,234	2,776,044	3,812,489	196,797
Beginning Net Assets	<u>12,021,662</u>	<u>14,600,909</u>	<u>7,765,191</u>	<u>4,989,146</u>	<u>19,786,853</u>	<u>19,590,055</u>
Ending Net assets	<u>\$ 14,350,917</u>	<u>\$ 12,021,662</u>	<u>\$ 9,248,425</u>	<u>\$ 7,765,190</u>	<u>\$ 23,599,342</u>	<u>\$ 19,786,852</u>

**Governmental Activities:** Governmental activities increased the Town of New Hartford, CT's net assets by \$ 2,329,255. Seventy-two percent (72%) of the revenues of the Town were derived from property taxes, followed by twenty-five percent (25%) from grants and contributions, then two percent (2%) from charges for services, then one percent (1%) from other general revenues and investment earnings.

**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

**Major revenue factors include:**

- New STEAP Grant Awards
- Pick up in Special Ed Student based supplement
- Town Clerk fees down
- No Cleanwater Funding in this fiscal year
- Short term interest down due to interest rate decline.

For Governmental Activities, 74% of the Town's expenses relate to education, 4% relate to public safety and health and welfare, 8% relate to public works/capital outlay, and the remaining 14% relates to government and community services, administration, and other areas.

Interest expense has been directly allocated to the specific related function. Additional information regarding interest expense can be found on page 42.

**Major expense factors include:**

- Increase in Salt and Sand expense to properly reflect usage.
- RRDD#1 implemented a 4<sup>th</sup> quarter assessment reduction.
- Highway Department continues to have significant tree removal issues as well as maintenance & repair of large capital assets.
- Paving town roadways was a priority as well.
- Reduction in assessments for New Hartford Volunteer Ambulance Association.

**Other significant grant/projects included in governmental activities include:**

- DECD Housing Rehab Grant
- Construction of the Sand/Salt Shed.
- Brook Street Sewer repair.

**Business-Type Activities:** Business-type activities increased the Town of New Hartford, CT's net assets by \$1,483,235. One hundred percent (100%) of the revenues of the business-type activities were derived from charges for services. During the year the New Hartford Water Pollution Control Authority added \$1,743,010 of construction costs funded by grants and long-term debt, and transferred grant funds to the General Fund totaling \$954,570. This amount was less the portion of the long-term financing for the project.

***Financial Analysis of the Government's Funds***

As noted earlier, the Town of New Hartford, CT uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds:** The focus of the Town of New Hartford, CT's governmental funds is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the Town of New Hartford, CT's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

As of the end of the current fiscal year, the Town of New Hartford, CT's governmental funds reported combined ending fund balances of \$4,973,319, a decrease of \$3,574,430 in comparison with the prior year. 62.0% of this total amount constitutes *unassigned fund balance*, which is available for spending at the government's discretion.

The General Fund is the chief operating fund of the Town of New Hartford, CT. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$3,082,427. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 14.10 percent of total General Fund expenditures. Unassigned fund balance is less than amounts reported as unreserved in the prior year due to the implementation of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, which has further classified unreserved fund balance into two categories: Assigned and Unassigned. Assigned Fund Balance is also available for use in the General Fund at the direction of the Boards of Finance and Selectmen. The total Unassigned and Assigned Fund Balance in the General Fund is \$3,546,739.

The fund balance of the Town of New Hartford, CT's General Fund decreased by \$3,460,513 during the current fiscal year. Key factors in this decrease are as follows:

- Repayment of the Interim Bond Anticipation Note financing of \$8,900,000.

***General Fund Budgetary Highlights***

- Projected Revenues were underestimated and exceeded expectations, therefore the budgeted use of \$344,733 of surplus was not needed.

***Capital Asset and Debt Administration***

**Capital Assets:** The Town of New Hartford, CT's investment in capital assets for its governmental and business-type activities as of June 30, 2011, amounts to \$27,858,090 (net of accumulated depreciation). This investment in capital assets includes land and buildings, vehicles, machinery and equipment. Major capital asset events during the current fiscal year included the following:

- Roof Replacement at Bakerville School
- Winchester Road Bridge replacement
- Brook Street Sewer Project
- Sand/Salt Shed Project
- Brown's Corner Parking improvements

**TOWN OF NEW HARTFORD, CT**  
**Management's Discussion and Analysis**  
**June 30, 2011**

<i>Governmental Activities:</i>	<u>2011</u>	<u>2010</u>
Land & Infrastructure	7,373,239	\$ 7,962,350
Construction in Progress	411,938	3,372
Building & Improvements	7,696,717	7,302,952
Vehicles	153,355	238,889
Machinery & Equipment	129,168	173,377
Total	<u>\$ 15,764,417</u>	<u>\$ 15,680,940</u>

	<u>2011</u>	<u>2010</u>
<i>Business-type activities:</i>		
Land and Infrastructure	\$ 11,507	\$ 11,507
Construction in Progress	-	6,303,132
Buildings and Improvements	12,082,167	4,298,919
	<u>\$ 12,093,674</u>	<u>\$ 10,613,558</u>

Additional information on the Town of New Hartford, CT's capital assets can be found in Note 3 on pages 39-40 of this report.

**Long-Term Debt:** The Town of New Hartford, CT has the following obligations:

	<u>2011</u>	<u>2010</u>
Compensated absences	\$ 407,032	\$ 401,860
Premium on Bond	967	1,293
Pension benefit obligation	144,550	144,874
Bond Anticipation Notes	3,594,000	8,900,000
G.O. Bonds	4,947,000	5,573,000
Loans	723,618	737,251
Total	<u>\$ 9,817,167</u>	<u>\$ 15,758,278</u>

The Town of New Hartford, CT's total debt decreased by \$5,941,111 during the current fiscal year, primarily due to the repayment of a bond anticipation note for \$8,900,000 for interim financing related to the continued renovation of the wastewater treatment plant. Additional information on the Town of New Hartford, CT's long-term debt can be found in Note 3 on page 41-43 of this report.

***Economic Factors and Next Year's Budgets and Rates***

- The Town will use \$144,979 of fund balance to finance the subsequent year's budget.
- State grants are expected to fluctuate due to lack of revenue sources.
- Current recession has people cautious relative to spending.

***Request for Information***

This financial report is designed to provide a general overview of the Town of New Hartford, CT's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Board, Town of New Hartford, 530 Main Street, P.O. Box 316, New Hartford, CT 06057.

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# **Basic Financial Statements**

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# TOWN OF NEW HARTFORD

## Statement of Net Assets

June 30, 2011

	<b>Primary Government</b>		
	<u>Governmental</u>	<u>Business-type</u>	
	<u>Activities</u>	<u>Activities</u>	<u>Total</u>
<b>Assets</b>			
Current Assets			
Cash and Cash Equivalents	\$ 4,431,536	\$ 91,408	\$ 4,522,944
State and Federal Grants Receivable	34,333	-	34,333
Taxes and Assessments Receivable	383,622	189,199	572,821
Prepaid Items	19,515	-	19,515
Interest Receivable	107,104	-	107,104
Inventories	3,177	-	3,177
Total Current Assets	<u>4,979,287</u>	<u>280,607</u>	<u>5,259,894</u>
Noncurrent Assets:			
Restricted for Wastewater Treatment Plant Project			
Cash and Cash Equivalents	452,090	-	452,090
Deferred Loans Receivable	371,793	-	371,793
Investments	68,507	-	68,507
Capital Assets:			
Nondepreciable Assets	6,052,981	11,507	6,064,488
Depreciable Buildings and Equipment, net	9,711,434	12,082,168	21,793,602
Total Noncurrent Assets	<u>16,656,805</u>	<u>12,093,675</u>	<u>28,750,480</u>
<b>Total Assets</b>	<u>21,636,092</u>	<u>12,374,282</u>	<u>34,010,374</u>
<b>Liabilities</b>			
Current Liabilities			
Accounts Payable	417,374	10,839	428,213
Accrued Expenses	73,607	-	73,607
Deferred Grant Revenue	33,050	-	33,050
Other Payables	58,995	-	58,995
Current Portion of Long-Term Obligations	641,458	39,103	680,561
Total Current Liabilities	<u>1,224,484</u>	<u>49,942</u>	<u>1,274,426</u>
Non-Current Liabilities			
Internal Balances	(2,286,400)	2,286,400	-
Noncurrent Portion of Long-Term Obligations	8,346,124	789,515	9,135,639
Other Non-Current Liabilities	967	-	967
Total Noncurrent Liabilities	<u>6,060,691</u>	<u>3,075,915</u>	<u>9,136,606</u>
<b>Total Liabilities</b>	<u>7,285,175</u>	<u>3,125,857</u>	<u>10,411,032</u>
<b>Net Assets</b>			
Invested in Capital Assets, net of related debt	10,921,448	11,265,057	22,186,505
Restricted for Community Investment	28,944	-	28,944
Unrestricted	3,400,525	(2,016,632)	1,383,893
<b>Total Net Assets</b>	<u>\$ 14,350,917</u>	<u>\$ 9,248,425</u>	<u>\$ 23,599,342</u>

The notes to the financial statements are an integral part of this statement

# TOWN OF NEW HARTFORD

## Statement of Activities

For the Year Ended June 30, 2011

Functions/programs	Program revenues					Net (expense) revenue and changes in net assets		
	Expenses	Charges for Services	Operating Grants and Contributions		Capital Grants and Contributions	Primary government		
			Operating Grants	and Contributions		Governmental Activities	Business-type Activities	Total
Primary government activities								
Governmental activities								
General Government	\$ 2,257,962	\$ 107,446	\$ 4,670		\$ 1,174,107	\$ (971,739)	\$ -	\$ (971,739)
Public Safety	738,279	12,405	3,095		-	(722,779)	-	(722,779)
Highway	1,834,330	-	146,079		255,829	(1,432,422)	-	(1,432,422)
Planning and Development	164,289	75,591	182,983		21,000	115,285	-	115,285
Health and Welfare	296,489	-	-		-	(296,489)	-	(296,489)
Libraries	259,000	-	-		-	(259,000)	-	(259,000)
Parks and Recreation	317,543	162,076	-		-	(155,467)	-	(155,467)
Commissions/Agencies	64,330	-	-		-	(64,330)	-	(64,330)
Education	16,341,565	117,464	4,055,428		-	(12,168,673)	-	(12,168,673)
Total governmental activities	22,273,787	474,982	4,392,255		1,450,936	(15,955,614)	-	(15,955,614)
Business-type activities								
Water and sewer system	877,457	617,682	-		2,697,580	-	2,437,805	2,437,805
Total business-type activities	877,457	617,682	-		2,697,580	-	2,437,805	2,437,805
Total primary government	\$23,151,244	\$ 1,092,664	\$ 4,392,255		\$ 4,148,516	(15,955,614)	2,437,805	(13,517,809)
General revenues:								
Property taxes levied for general purposes						16,990,778	-	16,990,778
Grants not restricted to specific purpose						236,197	-	236,197
Unrestricted Investment income						30,162	-	30,162
Rental Income						45,901	-	45,901
Other Income						27,261	-	27,261
Total general revenues						17,330,299	-	17,330,299
Transfers						954,570	(954,570)	-
Total general revenues and transfers						18,284,869	(954,570)	17,330,299
Change in net assets						2,329,255	1,483,235	3,812,490
Net assets - beginning						12,021,662	7,765,190	19,786,852
Net assets - ending						\$ 14,350,917	\$ 9,248,425	\$ 23,599,342

The notes to the financial statements are an integral part of this statement

# TOWN OF NEW HARTFORD

## Balance Sheet Governmental Funds June 30, 2011

	<u>General</u>	Nonmajor Governmental <u>Funds</u>	<u>Total</u>
<b>Assets</b>			
Cash and Cash Equivalents	\$ 3,859,150	\$ 572,386	\$ 4,431,536
Investments	-	68,507	68,507
State and Federal Grants Receivable	34,333	-	34,333
Deferred Loans Receivable	-	371,793	371,793
Prepaid Items	19,515	-	19,515
Interfund Receivables	62,578	38,268	100,846
Internal Loans - WPCA	130,000	-	130,000
Property Taxes Receivable, Net	383,622	-	383,622
Inventories	-	3,177	3,177
Restricted for Wastewater Treatment Plant Project			
Cash and Cash Equivalents	452,090	-	452,090
<b>Total Assets</b>	<u>\$ 4,941,288</u>	<u>\$ 1,054,131</u>	<u>\$ 5,995,419</u>
<b>Liabilities and Fund Balances</b>			
<b>Liabilities:</b>			
Accounts Payable	406,302	11,072	417,374
Accrued Expenses	73,607	-	73,607
Deferred Revenue	371,278	-	371,278
Interfund Payables	38,268	62,578	100,846
Due to Other Beneficiaries	53,004	-	53,004
Due to State of CT	-	5,991	5,991
<b>Total Liabilities</b>	<u>942,459</u>	<u>79,641</u>	<u>1,022,100</u>
<b>Fund balances:</b>			
Nonspendable: Inventories	-	3,177	3,177
Restricted for:			
Capital Projects	452,090	-	452,090
Historical Documents	-	9,150	9,150
Small Cities Housing Rehabilitation	-	426,279	426,279
Community Investment	-	28,944	28,944
Committed to:			
Municipal Reserve	-	188,132	188,132
Dog Fund	-	2,986	2,986
Open Space	-	127,555	127,555
Assigned (See Note 8)	464,312	188,267	652,579
Unassigned	3,082,427	-	3,082,427
<b>Total Fund Balances</b>	<u>3,998,829</u>	<u>974,490</u>	<u>4,973,319</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 4,941,288</u>	<u>\$ 1,054,131</u>	<u>\$ 5,995,419</u>

The notes to the financial statements are an integral part of this statement

## TOWN OF NEW HARTFORD

### Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets June 30, 2011

**Fund balances reported in governmental funds Balance Sheet** \$ 4,973,319

**Amounts reported for governmental activities in the government- wide  
Statement of Net Assets are different because:**

The governmental fund Balance Sheet includes revenues that will only be available to pay current period liabilities. Adjustments are necessary to accrue receivables for all earned revenues.

<i>Interest on taxes</i>	107,104
<i>Long-term Interfund Advances</i>	2,156,400

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.

<i>Capital Assets</i>	36,463,984
<i>Accumulated Depreciation</i>	(20,699,569)

Deferred revenue for property taxes and grants are reported in the funds but accrued as revenue in the government-wide statements and added to net assets.

<i>Property taxes</i>	338,228
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Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the fund statements.

<i>General obligation bonds</i>	(8,436,000)
<i>Premium on general obligation bonds</i>	(967)
<i>Compensated absences</i>	(407,032)
<i>Pension obligations</i>	<u>(144,550)</u>

**Net assets of governmental activities** \$14,350,917

**TOWN OF NEW HARTFORD**  
Statement of Revenues, Expenditures, and Changes in Fund Balances  
Governmental Funds  
For the Year Ended June 30, 2011

	<u>General</u>	Nonmajor Governmental <u>Funds</u>	<u>Total</u>
<b>Revenues</b>			
Property Taxes	\$ 17,002,857	\$ -	\$ 17,002,857
Unrestricted Grants and Contributions	236,197	-	236,197
Operating Grants and Contributions	4,241,920	220,524	4,462,444
Capital Grants and Contributions	1,420,735	30,201	1,450,936
Charges for Services	176,001	298,981	474,982
Other Income	54,954	18,208	73,162
Investment Earnings	16,183	13,653	29,836
Total Revenues	<u>23,148,847</u>	<u>581,567</u>	<u>23,730,414</u>
<b>Expenditures</b>			
Current			
General Government	1,542,995	37,531	1,580,526
Public Safety	574,430	10,555	584,985
Highway	1,493,268	-	1,493,268
Planning and Development	144,366	-	144,366
Health and Welfare	269,942	-	269,942
Libraries	259,000	-	259,000
Parks and Recreation	92,718	173,871	266,589
Commissions/Agencies	60,385	3,945	64,330
Education	16,105,201	171,297	16,276,498
Debt Service	785,030	159,140	944,170
Capital Expenditures	656,467	413,273	1,069,740
Total Expenditures	<u>21,983,802</u>	<u>969,612</u>	<u>22,953,414</u>
Excess/(deficiency) of revenues over expenditures	1,165,045	(388,045)	777,000
<b>Other Financing Sources/(Uses)</b>			
Proceeds from Financing	3,594,000	-	3,594,000
Repayment of BAN Financing	(8,900,000)	-	(8,900,000)
Transfers from Enterprise Funds	954,570	-	954,570
Transfers In	3,372	347,500	350,872
Transfers Out	(277,500)	(73,372)	(350,872)
Total Other Financing Sources/(Uses)	<u>(4,625,558)</u>	<u>274,128</u>	<u>(4,351,430)</u>
Net Change in Fund Balances	(3,460,513)	(113,917)	(3,574,430)
<b>Fund Balances - Beginning</b>	<u>7,459,342</u>	<u>1,088,407</u>	<u>8,547,749</u>
<b>Fund Balances - Ending</b>	<u>\$ 3,998,829</u>	<u>\$ 974,490</u>	<u>\$ 4,973,319</u>

The notes to financial statements are an integral part of this statement

## TOWN OF NEW HARTFORD

### Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2011

**Net Change in Fund Balances - Total Governmental Funds.** \$ (3,574,430)

**Amounts reported for governmental activities in the Statement of Activities are different because:**

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

<i>Capital expenditures</i>	782,726
<i>Depreciation Expense</i>	(699,251)

Revenues in the Statement of Activities that do not provide current financial resources are reported as deferred revenues in the funds. Accordingly, an adjustment is necessary to reconcile amounts reported as interest receivable in the government-wide Statement of Net Assets and as deferred revenue in the fund Balance Sheet.

(12,079)

Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Assets. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Assets.

<i>BAN Repayments</i>	8,900,000
<i>Bond Proceeds</i>	(3,594,000)
<i>Bonding costs are amortized over the life of the related obligation</i>	326
<i>General obligation bond principal payments</i>	601,000

Some grants provide current financial resources to governmental funds, but reduce grant receivables in the Statement of Net Assets. This is the amount of current economic resources reclassified as a balance sheet adjustment.

(70,189)

Compensated absences and pension contributions are expended in the funds when resources are used, but are expensed in the Statement of Activities when the liability is incurred. This is the amount by which the accrued liability exceeded the resources expended.

(4,848)

**Change in Net Assets of Governmental Activities:** \$ 2,329,255



# TOWN OF NEW HARTFORD

## Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual General Fund For the Year Ended June 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Differences</u>
	<u>Original</u>	<u>Amended</u>	<u>Budgetary Basis</u>	<u>Over (Under)</u>
<b>Revenues</b>				
Taxes	\$ 16,610,720	\$16,610,720	\$ 17,029,937	\$ 419,217
Intergovernmental Revenue	3,887,909	3,887,909	4,066,600	178,691
Fees, Fines, and Permits	166,080	166,080	176,001	9,921
Rental Income	42,849	42,849	45,901	3,052
Other Revenue	118,587	118,587	9,053	(109,534)
Investment Earnings	20,000	20,000	16,183	(3,817)
Surplus to Finance Budget	<u>355,733</u>	<u>355,733</u>	<u>-</u>	<u>(355,733)</u>
Total Revenues	<u>21,201,878</u>	<u>21,201,878</u>	<u>21,343,675</u>	<u>141,797</u>
<b>Expenditures</b>				
Current				
General Government	1,690,458	1,627,508	1,539,365	88,143
Public Safety	621,322	629,992	573,107	56,885
Highways	1,367,117	1,494,307	1,494,307	-
Planning and Development	168,986	145,576	145,499	77
Health and Welfare	325,576	268,687	268,217	470
Libraries	259,000	259,000	259,000	-
Parks and Recreation	91,606	91,606	86,688	4,918
Commissions/Agencies	98,485	90,874	80,455	10,419
Education	15,488,673	15,503,673	15,475,367	28,306
Debt Service				
Principal	455,500	455,500	455,000	500
Interest	207,655	207,655	207,655	-
Capital Expenditures				
Total Capital Expenditures	<u>427,500</u>	<u>427,500</u>	<u>620,368</u>	<u>(192,868)</u>
Total Expenditures	<u>21,201,878</u>	<u>21,201,878</u>	<u>21,205,028</u>	<u>(3,150)</u>
<b>Excess/(Deficiency) of Revenues Over Expenditures</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 138,647</u>	<u>\$ 138,647</u>
Fund Balances, beginning			<u>\$ 3,519,887</u>	
Fund Balances, ending			<u>\$ 3,658,534</u>	

The notes to the financial statements are an integral part of this statement

**TOWN OF NEW HARTFORD**

Statement of Net Assets

Proprietary Funds

June 30, 2011

**Enterprise Fund**  
**Water Pollution Control Authority**

**Assets**

Current assets:

Cash	\$ 91,408
Accounts receivable, net	<u>189,199</u>
Total current assets	<u>280,607</u>

Noncurrent assets:

Property, plant, and equipment, net of depreciation	<u>12,093,675</u>
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<b>Total Assets</b>	<u><b>12,374,282</b></u>
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**Liabilities**

Current liabilities:

Accounts payable	10,839
Current portion of long-term debt	<u>39,103</u>
Total current liabilities	<u>49,942</u>

Noncurrent liabilities:

Interfund Advances	2,286,400
Long-term notes payable	709,515
General obligation bonds	<u>80,000</u>
Total noncurrent liabilities	<u>3,075,915</u>

<b>Total Liabilities</b>	<u><b>3,125,857</b></u>
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**Net Assets**

Invested in capital assets, net of related debt	11,265,057
Unrestricted	<u>(2,016,632)</u>

<b>Total Net Assets</b>	<u><b>\$ 9,248,425</b></u>
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The notes to the financial statements are an integral part of the financial statements

**TOWN OF NEW HARTFORD**  
Statement of Revenues, Expenses, and Changes in Fund Net Assets  
Proprietary Funds  
For the Year Ended June 30, 2011

**Enterprise Fund**  
**Water Pollution Control Authority**

**OPERATING REVENUES**

Charges for services:	
Usage assessments	\$ 614,717
Sewer line assessments	<u>2,965</u>
Total operating revenues	<u>617,682</u>

**OPERATING EXPENSES**

General operations	457,398
Plant management fees	20,502
Capital improvement	747
Repairs and maintenance	95,879
Depreciation	<u>262,894</u>
Total operating expenses	<u>837,420</u>
Operating income/(loss)	(219,738)

**NONOPERATING REVENUES/(EXPENSES)**

Grant Income	2,697,580
Interest expense	<u>(40,037)</u>
Total nonoperating revenues/(expenses)	<u>2,657,543</u>

Income/(loss) before transfers	2,437,805
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<b>Transfer to General Fund</b>	<u>(954,570)</u>
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Change in net assets	1,483,235
Total net assets - beginning	<u>7,765,190</u>
Total net assets - ending	<u>\$ 9,248,425</u>

The notes to the financial statements are an integral part of the financial statements

**TOWN OF NEW HARTFORD**  
Statement of Cash Flows  
Proprietary Funds  
For the Year Ended June 30, 2011

**Enterprise Fund**  
**Water Pollution Control Authority**

<b>Cash flows from operating activities:</b>	
Receipts from customers	\$ 645,286
Payments to suppliers	<u>(528,819)</u>
Net cash provided by operating activities	<u>116,467</u>
<b>Cash flows from noncapital financing activities:</b>	
	<u>-</u>
<b>Cash flows from capital and related financing activities:</b>	
Principal paid on capital debt	(38,633)
Interest paid on capital debt	<u>(40,037)</u>
Net cash used by capital and related financing activities	<u>(78,670)</u>
<b>Cash flows from investing activities:</b>	
	<u>-</u>
Net decrease in cash and cash equivalents	37,797
Balances - beginning of the year	<u>53,611</u>
Balances - end of the year	<u>\$ 91,408</u>
Displayed as: Cash	<u>\$ 91,408</u>
<b>Reconciliation of operating income/(loss) to net cash provided by operating activities:</b>	
Operating income/(loss)	\$ (219,738)
Adjustments to reconcile income to net cash provided (used) by operating activities:	
Depreciation expense	262,894
Change in assets and liabilities:	
Accounts Receivable, net	27,604
Prepaid Expenses	37,805
Accounts payable	<u>7,902</u>
Net cash provided by operating activities	<u>\$ 116,467</u>
<b>Noncash capital transactions</b>	
Contributions of Capital Assets from the General Fund	\$ 1,743,010

The notes to the financial statements are an integral part of the financial statements

**TOWN OF NEW HARTFORD**  
Statement of Fiduciary Net Assets  
June 30, 2011

	<u>Pension Trust Fund</u>	<u>Agency Funds</u>
<b>Assets</b>		
Cash and Cash Equivalents	\$ -	\$ 65,514
Investments:		
Short-Term Investments	38,601	-
Mutual Funds	<u>1,923,664</u>	<u>-</u>
<b>Total Assets</b>	<u>1,962,265</u>	<u>65,514</u>
 <b>Liabilities and Net Assets</b>		
Liabilities:		
Fiduciary Deposits	<u>-</u>	<u>65,514</u>
<b>Total Liabilities</b>	<u>-</u>	<u>65,514</u>
 <b>Net Assets</b>		
Held in Trust for Pension Benefits	<u>1,962,265</u>	<u>-</u>
<b>Total Net Assets</b>	<u>\$ 1,962,265</u>	<u>\$ -</u>

The notes to the financial statements are an integral part of this statement

**TOWN OF NEW HARTFORD**  
Statement of Changes in Fiduciary Net Assets  
For the Year Ended June 30, 2011

**Pension Trust Fund**

**Additions**

Employer Contributions	\$ 173,341
Total Contributions	<u>173,341</u>
Investment Income:	
Interest and Dividends	57,226
Net Appreciation in Fair Value of Investments	<u>273,786</u>
Total Investment Income	331,012
Less: Investment Expense	<u>10,643</u>
Net Investment Income	<u>320,369</u>
Total Additions	493,710

**Deductions**

Pension Benefits Paid	<u>117,879</u>
Total Deductions	117,879

Change in Net Assets	375,831
Net Assets - Beginning	<u>1,586,434</u>
Net Assets - Ending	<u>\$ 1,962,265</u>

The notes to the financial statements are an integral part of this statement

## **TOWN OF NEW HARTFORD**

### **Notes to the Financial Statements**

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

##### *Reporting Entity*

The Town of New Hartford, CT was incorporated in 1738 under the provisions of the Connecticut General Statutes. The Town operates under the Board of Selectmen, Town Meeting, and Board of Finance form of government. The Town provides a wide range of services, including the following: public safety, public works, public health and welfare, parks and recreation, education, and water sewer utilities. Education services are provided by Regional School District #7, of which the towns of Barkhamsted, New Hartford, Norfolk, and Colebrook are members. Town appropriations to the school district are determined by a separate taxpayer approved budget and the percentage of New Hartford residents attending the District's schools.

The Legislative authority of the Town is vested in the Town Meeting. The First Selectman is the chief executive, chief administrative officer and budget-making authority of the Town. The Board of Finance is responsible for revising the proposed budget and submitting the final budget to the Town Meeting. The Board of Finance is also responsible for establishing the annual tax rate. The Town has the power to incur indebtedness by issuing bonds or notes as provided by the Connecticut General Statutes.

The accounting and reporting policies of the Town relating to the funds included in the accompanying combined financial statements conform to accounting principles generally accepted in the United States of America applicable to state and local governments. The more significant accounting policies of the Town are described below.

The Town's combined financial statements include the accounts of all Town controlled operations. As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the Town of New Hartford, CT (the primary government) and its component units. Component units include all organizations for which the government is considered financially accountable and other organizations which by their nature and significance of their relationship with the primary government would cause the financial statements to be incomplete or misleading if excluded. Currently, there are no entities considered component units of the Town. The Town includes all funds, agencies, boards, commissions, and authorities that are controlled by or dependent on the Town's executive and legislative branches.

The financial statements presented herein do not include agencies which have been formed under applicable State laws or separate and distinct units of government apart from the Town of New Hartford, CT.

Based upon the foregoing criteria, the following organization is not considered part of the Town and is excluded from the accompanying financial statements:

Regional School District #7

##### **Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities are normally supported by taxes and intergovernmental revenues.

## **TOWN OF NEW HARTFORD**

### **Notes to the Financial Statements**

The statement of activities demonstrates the degree to which the revenues of a given function or segment offset direct program expenses. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### **Measurement Focus, Basis of Accounting, and Financial Statements Presentation**

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting* as are the proprietary fund and fiduciary fund financial statements (except for Agency funds). Agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Their revenues are recognized when they become measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Exceptions to this general rule include: voluntary non-exchange transactions when all eligibility requirements have been met. Expenditures are generally recorded when a liability is incurred. Exceptions to this general rule include: compensated absences, debt service, and claims and judgments, which are recorded only when payment is due.

Property taxes when levied, expenditure reimbursement-type grants, charges for services, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government, or specifically identified.

The government reports the following major governmental funds:

The *General Fund* is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another manner.

The government reports the following major proprietary funds:

The *New Hartford Water Pollution Control Authority* accounts for the activity of the Authority. The Authority operates the water distribution system and sewage treatment systems for a portion of the Town's residents.

Additionally, the government reports the following fiduciary fund types:

The *Pension Trust Fund* is used to account for the accumulation of resources to be used for pension benefit payments to qualified employees.

*Agency Funds* account for taxpayer deposits and monies held as a custodian for outside groups and agencies.



## **TOWN OF NEW HARTFORD**

### **Notes to the Financial Statements**

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Boards. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Town has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule include charges between certain Town functions because the elimination of these charges would distort the direct costs and program revenues reported.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the *New Hartford Water Pollution Control Authority* are charges to customers for services. The fund also recognizes as operating revenue the hookup fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for certain expenses, the Town expends restricted resources first and uses unrestricted resources when the restricted funds are depleted.

#### *Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

#### *Assets, Liabilities, and Net Assets or Equity*

*Cash and Cash Equivalents:* The deposit of public funds is controlled by the Connecticut General Statutes. The Town maintains separate accounts with depositories where necessary. Cash applicable to a particular fund is readily identifiable. Cash in excess of current requirements is invested in various interest-bearing accounts, certificates of deposit, and pooled investment funds which may be deemed to be cash equivalents based on maturity date or availability of conversion to cash. Cash and cash equivalents are stated at cost, which approximates fair value and have maturities of three months or less. The above definition of cash applies to the proprietary funds statement of cash flows.

*Receivables and Payables:* All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. The Town has established an allowance for estimated uncollectible property taxes in the amount of \$10,000. Property taxes are assessed of October 1 and billed the following July. Real and personal property bills are payable in two installments, July 1 and January 1. Motor vehicle taxes are payable in one installment on July 1, with the Motor vehicle supplemental bills payable on January 1. Outstanding real estate tax accounts are lienied each year prior to June 30. Assessments for real and personal property, including motor vehicles, are computed at seventy percent of the market value.

## TOWN OF NEW HARTFORD

### Notes to the Financial Statements

*Investments:* In general, State of Connecticut Statutes allow the Town to invest in obligations of the United States of America or United States government sponsored corporations, in shares or other interests in any custodial arrangement, pool, or no-load, open-end management type investment company or investment trust, in obligations of any state or political subdivision rated within the top two rating categories of any nationally recognized rating service, or in obligations of the State of Connecticut or political subdivision rated within the top three rating categories of any nationally recognized rating service. The trust funds may also invest in certain real estate mortgages, in certain savings banks or savings and loan associations, or in stocks or bonds or other securities selected by the trustee.

Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Investments that do not have an established market are reported at estimated fair values.

*Inventories:* Inventories in the School Cafeteria Fund are reported at cost using the first-in, first-out method, and are recorded as expenditures when consumed, rather than when purchased.

*Advances to and from Other Funds:* Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed.

*Capital Assets:* Capital assets, which include equipment, fixtures, and other long-lived assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings & Improvements	7-40
Land Improvements	10-39
Infrastructure	18-39
Vehicles	3-10
Machinery & Equipment	3-10
Furniture & Fixtures	7-10

*Compensated Absences:* Employees accrue vacation and sick leave based upon a prescribed formula. For all Town employees, vacation and sick time may be accumulated and paid upon death, retirement, or termination. The Town has a limit on the accumulation of 121 days. All compensated absences are accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

## **TOWN OF NEW HARTFORD**

### **Notes to the Financial Statements**

*Long-Term Obligations:* In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

*Long-Term Debt:* Is recognized as a liability of a governmental fund when it is due or when resources have been accumulated in the debt service fund for payment early in the following year. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

*Fund equity and net assets--* In the government-wide financial statements, net assets are classified in the following categories:

*Invested in Capital Assets, Net of Related Debt* – This category groups all capital assets, including infrastructure, into one component of net assets. Accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets reduces this category.

*Restricted Net Assets* – This category presents external restrictions imposed by creditors, grantors, contributors or laws or regulations or other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

*Unrestricted Net Assets* – This category represents the net assets of the Town, which are not restricted for any project or other purpose.

In the fund financial statements, fund balances of governmental funds are classified in the following five separate categories:

*Nonspendable Fund Balance* – Indicates amounts that cannot be spent because they are either not in spendable form, or are legally or contractually required to be maintained intact. Examples are items that are not expected to be converted to cash including prepaid expenditures and permanent fund principal.

*Restricted Fund Balance* – Indicates amounts that are restricted to specific purposes. The spending constraints placed on the use of fund balance amounts are externally imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

*Committed Fund Balance* – Indicates amounts that can be used only for specific purposes pursuant to constraints imposed by formal budgetary action of the Board of Finance and Town Meeting in accordance with provisions of the Connecticut General Statutes.

## **TOWN OF NEW HARTFORD**

### **Notes to the Financial Statements**

*Assigned Fund Balance* – Indicates amounts that are constrained by the Town's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by informal action of the Board of Selectman or Board of Finance.

*Unassigned Fund Balance* – Represents the remaining fund balance after amounts are set aside for all other classifications.

The Town has not established a formal policy for its use of restricted and unrestricted (committed, assigned, unassigned) fund balance; however, the Town generally used restricted fund balance first if the expenditure meets the restricted purpose, followed by committed, assigned and unassigned amounts.

The Town has not formally enacted legislation or Board policies establishing stabilization funds or requiring it to maintain a minimum fund balance.

#### **NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

##### *Budgetary Information and Accounting*

The Town of New Hartford, CT follows these procedures in establishing the budgetary data reflected in the financial statements:

- A proposed operating budget is submitted for the fiscal year. The operating budget includes proposed expenditures and the means of financing them.
- Public hearings are conducted in the Town to obtain taxpayer comments.
- The budget is legally enacted through passage at a Town Meeting.
- The Board of Finance is authorized to transfer budgeted amounts between departments within any fund; however, any additional appropriations exceeding \$20,000 to any one department must be approved at a Town meeting.
- Formal budgetary integration is employed as a management control device during the year for the General Fund.
- All noncontinuing appropriations lapse at year-end. Capital appropriations do not lapse until completion of the applicable projects.
- Encumbrance accounting is not used.

Budgeted amounts are presented, or as amended by the Board of Finance and the Board of Education during the course of the year. Annual budgets are adopted only for the General Fund. Program budgets are established for certain funds not budgeted annually. All appropriations lapse at year-end, except for capital appropriations.

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

The Statement of Revenue and Expenditures-Budget (non-GAAP Budgetary Basis) and Actual-General Fund represents comparisons of the legally adopted budget with actual data on a budgetary basis. Since accounting principles applied for purposes of developing data on a budgetary basis differ significantly from those used to present financial statements in conformity with generally accepted accounting principles, a reconciliation of differences in excess of revenues and expenditures and other sources of financial resources with expenditures for the year ended June 30, 2011 is presented as follows:

	<u>Revenues</u>	<u>Expenditures</u>	<u>Other Financing Sources/ (Uses)</u>	<u>Net Change</u>
Balance, Budgetary Basis	\$ 21,343,675	\$ 21,205,028	\$ -	\$ 138,647
Revenue Adjustments for:				
Property Taxes Available	(27,080)	-	-	(27,080)
Grant Revenue	1,266,040	-	-	1,266,040
CT Teacher's Retirement	566,212	-	-	566,212
Proceeds from Financing	-	-	3,594,000	3,594,000
Contributions from Enterprise Funds	-	-	954,570	954,570
Expenditure Adjustments for:				
Transfers Out	-	(272,500)	(274,128)	(1,628)
Grant Expenditures	-	199,563	-	(199,563)
CT Teacher's Retirement	-	566,212	-	(566,212)
BAN Repayment	-	-	(9,022,375)	(9,022,375)
Other Expenditures	-	163,124	-	(163,124)
Balance, GAAP Basis	<u>\$ 23,148,847</u>	<u>\$ 21,861,427</u>	<u>\$ (4,747,933)</u>	<u>\$ (3,460,513)</u>

*Excess of expenditures over appropriations*

For the year ended June 30, 2011, capital expenditures exceeded appropriations, which were funded by an additional STEAP grant.

**NOTE 3 – DETAILED NOTES ON ALL FUNDS**

The deposits of public funds are controlled by the Connecticut General Statutes. The following is a summary of cash and cash equivalents at June 30, 2011.

**Detailed Cash Notes on all Funds**

	<u>Governmental Funds</u>	<u>Fiduciary Funds</u>	<u>Proprietary Funds</u>	<u>Total</u>
Demand Accounts	\$ 4,883,626	\$ 65,514	\$ 91,408	\$ 5,040,548
Total	<u>4,883,626</u>	<u>65,514</u>	<u>91,408</u>	<u>\$ 5,040,548</u>

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

**Deposits and Investments**

*Custodial Credit Risk - Deposits:* Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk. At year-end, the Town's carrying amount of deposits was \$5,040,548 and the bank balance was \$5,170,788. Of the bank balance, Federal Depository Insurance Corporation covered \$501,298. As of June 30, 2011, \$4,669,490 of the Town's bank balance of \$5,170,788 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	4,152,541
Uninsured and collateral held by pledging bank's Trust department not in the Town's name	<u>516,949</u>
	<u>\$ 4,669,490</u>

*Interest Rate Risk:* The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

*Credit Risk:* The Town has no investment policy that limits the investment choices further than the State Statutes listed above. As of June 30, 2011, the Town's special revenue and fiduciary funds held \$ 2,030,772 in mutual funds for which ratings were not available at the end of the current fiscal year.

*Custodial Credit Risk – Investments:* This is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. The Town's investments are held in various trustee accounts in the Town's name. The Town's mutual funds are not subject to custodial credit risk, as the Town's investment is not directly exposed to custodial credit risk.

As of June 30, 2011, the Town had the following investments:

	Fair Value	Investment Maturities	
		Less Than 1 yr.	1-5 yrs.
Short-term Funds	\$ 38,601	\$ 38,601	\$ -
Mutual Funds	1,992,171	N/A	N/A
Total Investments	<u>\$ 2,030,772</u>	<u>\$ 38,601</u>	<u>\$ -</u>

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

*Receivables*

Receivables as of year-end for the town's governmental and business-type activities, including applicable allowances for uncollectible accounts, are as follows:

	Governmental Activities	Business-Type Activities	Total
Property Taxes*	\$ 393,622	\$ -	\$ 393,622
Water Assessments	-	194,199	194,199
Deferred Loans Receivable	371,793	-	371,793
State & Federal Grants	34,333	-	34,333
Total Receivables	<u>799,748</u>	<u>194,199</u>	<u>993,947</u>
Allowance for Tax Collection Losses	<u>(10,000)</u>	<u>(5,000)</u>	<u>(15,000)</u>
Totals	<u>\$ 789,748</u>	<u>\$ 189,199</u>	<u>\$ 978,947</u>

\* a significant portion of these receivables are not expected to be collected within one year

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>	<u>Unearned</u>
Delinquent property taxes receivable (General Fund)	\$338,228	\$ -
Deferred grant revenue	-	33,050
	<u>\$338,228</u>	<u>\$ 33,050</u>

**Inventories**

Inventories are valued at cost using the first-in/first-out (FIFO) method. Governmental and proprietary funds record costs of inventories as expenditures and expenses when consumed rather than when purchased.

Inventories at year-end consisted of:

	<u>Governmental Activities Nonmajor Funds</u>
Food inventory	\$ 3,177
Total	<u>\$ 3,177</u>

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

**Interfund Transfers, Receivables and Payables**

<u>Transfers From</u>	<u>Transfer to</u>		<u>Total</u>
	<u>Nonmajor Funds</u>	<u>General Fund</u>	
General Fund	\$ 277,500	\$ -	\$ 277,500
Nonmajor Funds	70,000	3,372	73,372
New Hartford WPCA	-	954,570	954,570
Total	<u>\$ 347,500</u>	<u>\$ 957,942</u>	<u>\$ 1,305,442</u>

The transfer to nonmajor funds from the General Fund reflects budgeted amounts for capital expenditures transferred to the Municipal Reserve Fund.

The transfer to the General Fund from the nonmajor funds reflects amounts transferred from Municipal Reserve for a return of funds due to a reduction of budgeted project costs.

The transfer from the New Hartford WPCA represents grant funds received and transferred to the General Fund. These funds were used to repay long-term debt borrowed by the General Fund for work completed on the wastewater treatment plant renovation project.

Interfund balances represent amounts recognized but not yet received by the appropriate funds. The composition of interfund balances as of June 30, 2011 is as follows:

<u>Due From:</u>	<u>Due To:</u>		<u>Total</u>
	<u>General Fund</u>	<u>Nonmajor Funds</u>	
General Fund	\$ -	\$ 38,268	\$ 38,268
Nonmajor Funds	62,578	-	62,578
	<u>\$ 62,578</u>	<u>\$ 38,268</u>	<u>\$ 100,846</u>

Interfund receivable balances represent amounts held in the General Fund for the Municipal Reserve, Historic Preservation and Community Investments. Interfund payable balances represent balances owed to the General Fund from the School Cafeteria Fund for reimbursement for payroll costs.



**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

**Capital Assets**

Capital asset activity for the year ended June 30, 2011, was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
<i>Governmental Activities:</i>				
Capital assets, not being depreciated				
Land	\$ 5,441,480	\$ -	\$ -	\$ 5,441,480
Construction in Progress	3,372	608,129	-	611,501
Total capital assets, not being depreciated	<u>5,444,852</u>	<u>608,129</u>	<u>-</u>	<u>6,052,981</u>
Capital assets, being depreciated				
Buildings & Improvements	19,213,460	131,930	-	19,345,390
Land Improvements	555,772	27,917	-	583,689
Infrastructure	7,768,766	-	-	7,768,766
Vehicles	1,414,455	-	-	1,414,455
Machinery & Equipment	1,153,788	14,750	-	1,168,538
Furniture & Fixtures	130,171	-	-	130,171
Total capital assets, being depreciated	<u>30,236,412</u>	<u>174,597</u>	<u>-</u>	<u>30,411,009</u>
Less accumulated depreciation for:				
Buildings & Improvements	11,910,508	231,822	-	12,142,330
Land Improvements	60,782	29,250	-	90,032
Infrastructure	5,742,886	293,687	-	6,036,573
Vehicles	1,175,566	85,534	-	1,261,100
Machinery & Equipment	1,029,652	48,753	-	1,078,405
Furniture & Fixtures	80,930	10,205	-	91,135
Total accumulated depreciation	<u>20,000,324</u>	<u>699,251</u>	<u>-</u>	<u>20,699,575</u>
Total capital assets, being depreciated	<u>10,236,088</u>	<u>(524,654)</u>	<u>-</u>	<u>9,711,434</u>
<i>Governmental Activities capital assets, net</i>	<u>\$ 15,680,940</u>	<u>\$ 83,475</u>	<u>\$ -</u>	<u>\$ 15,764,415</u>
<i>Business-Type Activities:</i>				
Capital assets not being depreciated				
Land	11,507	-	-	11,507
Construction in Process	6,303,132	-	(6,303,132)	-
Total capital assets, not being depreciated	<u>6,314,639</u>	<u>-</u>	<u>(6,303,132)</u>	<u>11,507</u>
Capital assets, being depreciated				
Machinery & Equipment	6,366,616	8,046,143	-	14,412,759
Total capital assets, being depreciated	<u>6,366,616</u>	<u>8,046,143</u>	<u>-</u>	<u>14,412,759</u>
Less accumulated depreciation for:				
Machinery & Equipment	2,067,697	262,894	-	2,330,591
Total accumulated depreciation	<u>2,067,697</u>	<u>262,894</u>	<u>-</u>	<u>2,330,591</u>
Total capital assets, being depreciated, net	<u>4,298,919</u>	<u>7,783,249</u>	<u>-</u>	<u>12,082,168</u>
<i>Business Activities capital assets, net</i>	<u>\$ 10,613,558</u>	<u>\$ 7,783,249</u>	<u>\$ (6,303,132)</u>	<u>\$ 12,093,675</u>

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General Government	\$ 382,182
Public Safety	9,817
Highway	105,664
Planning & Development	16,005
Health & Welfare	11,844
Recreation	23,329
Education	150,410
Total	<u>\$ 699,251</u>
Business-type activities	
Water & Sewer	<u>\$ 262,894</u>

The Town has active construction projects as of June 30, 2011. The year-end total accumulated construction costs were:

	<u>2010</u>	<u>Additions</u>	<u>Reductions</u>	<u>2011</u>
Salt Shed	\$ 3,372	\$ 344,791	\$ -	\$ 348,163
Parking Lot Brown's Corner	-	40,600	-	40,600
Design Services Antolini School	-	23,175	-	23,175
	<u>\$ 3,372</u>	<u>\$ 408,566</u>	<u>\$ -</u>	<u>\$ 411,938</u>

The Salt Shed project has a total project cost of \$383,853, which is partially funded by a STEAP Grant. Construction has begun for the Parking Lot at Brown's Corner and an additional \$90,000 has been appropriated for the subsequent fiscal year, however no contracts have been awarded. The School Design services are part of a preliminary phase. No construction contracts are in place.

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

**Long-Term Obligations**

General Obligation Bonds are direct obligations and pledge the full faith and credit of the town. These bonds generally are issued as 10 and 20-year serial bonds with equal amounts of principal maturing each year. The funds were used for the acquisition and construction of major capital facilities. BANs and bonds have been issued for both governmental and business-type activities. The General Fund has historically been used to liquidate other long-term liabilities related to governmental activities. The WPCA liquidates the long-term liabilities related to business-type activities. The September 15, 2010 USDA Note will be repaid by the General and WPCA funds.

	Interest Rate	Date of Issue	Date of Maturity	Original Amount at Issuance	Principal Outstanding June 30, 2011
<b>Governmental Activities:</b>					
Bond - Open Space	3.0	09/15/08	09/15/13	\$ 438,000	\$ 292,000
Bond - Bakerville	2.5 to 4.2	09/01/03	09/01/13	1,150,000	300,000
Bond - Town Hall/Refunding	4.0 to 4.875	04/15/99	04/15/18	4,275,000	1,700,000
Bond - Open Space/N.H. Elementary	4.0 to 6.0	02/01/07	03/01/27	3,187,000	2,550,000
Bond Anticipation Note	1.5	10/15/09	09/15/10	8,900,000	-
USDA WPCA Note	3.25	09/15/10	09/15/40	3,594,000	3,594,000
Total Governmental Bonds & Notes				<u>\$ 21,544,000</u>	<u>\$ 8,436,000</u>

	Interest Rate	Date of Issue	Date of Maturity	Original Amount at Issuance	Principal Outstanding at June 30, 2010
<b>Business-Type Activities:</b>					
Bond - Water System	4.9 to 7.5	11/15/95	11/15/15	\$ 480,000	\$ 105,000
Loan - Prospect Street Sewers	4.5	07/16/96	07/16/26	96,300	51,360
Loan - Water System Improvements	4.5	07/19/00	07/19/40	591,360	523,312
Loan - Water System Improvements	4.5	06/27/02	06/27/42	165,730	148,946
Total Business-Type Bonds & Notes				<u>\$ 1,333,390</u>	<u>\$ 828,618</u>

Changes in long-term obligations for the year ended June 30, 2011, are as follows:

	July 1, 2010	Additions	Reductions	June 30, 2011	Due Within One Year
<b>Governmental Activities</b>					
Compensated Absences	\$ 401,860	\$ 5,172	\$ -	\$ 407,032	\$ 40,458
Pension Benefit Obligation	144,874	-	(324)	144,550	-
BAN	8,900,000	-	(8,900,000)	-	-
G.O. Bonds	5,443,000	-	(601,000)	4,842,000	601,000
USDA WPCA Note	-	3,594,000	-	3,594,000	-
Total	<u>\$ 14,889,734</u>	<u>\$ 3,599,172</u>	<u>\$ (9,501,324)</u>	<u>\$ 8,987,582</u>	<u>\$ 641,458</u>

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

In addition, the Town also reports a premium associated with bond issuance in the Governmental activities non-current liabilities. The bond premium was reported at \$967, net of \$2,254 amortization, at year end.

	July 1, 2010	Additions	Reductions	June 30, 2011	Due Within One Year
<b>Business-type Activities</b>					
Loans	\$ 737,251	\$ -	\$ 13,633	\$ 723,618	\$ 14,103
G.O. Bonds	130,000	-	25,000	105,000	25,000
Total	<u>\$ 867,251</u>	<u>\$ -</u>	<u>\$ 38,633</u>	<u>\$ 828,618</u>	<u>\$ 39,103</u>

**Interest Expense**

No interest was capitalized during the year. Interest expense was charged to functions/programs of the primary government as follows:

2011

**Governmental Activities:**

General Government	\$ 264,456
Education	<u>78,714</u>
Total interest expense-Governmental Activities	<u>\$ 343,170</u>

**Business-Type Activities:**

Water Pollution Control Authority	\$ 40,037
Total interest expense-Business-Type Activities	<u>\$ 40,037</u>

**Debt Service Requirements**

Debt service requirements on long-term debt at June 30, 2011, are as follows:

Year Ending	Governmental activities		Business-type activities	
	Principal	Interest	Principal	Interest
2012	601,000	313,506	39,103	38,813
2013	596,000	290,590	34,592	36,782
2014	535,650	269,084	35,105	34,921
2015	443,271	246,563	35,640	33,038
2016	455,977	227,696	36,199	31,132
2017-2021	1,913,663	865,748	90,306	138,140
2022-2026	1,405,800	570,639	108,587	116,171
2027-2031	822,183	342,104	118,523	90,583
2032-2036	765,280	221,995	143,702	62,047
2037-2041	897,176	89,287	178,484	26,673
2042-2045	-	-	8,377	380
Total	<u>\$ 8,436,000</u>	<u>\$ 3,437,212</u>	<u>\$ 828,618</u>	<u>\$ 608,680</u>

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

During the year, the Town received long-term financing from the U.S. Department of Agriculture for \$3,594,000. The Town has an arrangement with the New Hartford WPCA to repay the loan with a 61/39 split. The NHWPCA will repay 61% of the loan and the Town will repay 39%. The note requires interest only payments of \$116,805 due September 15, 2011 and September 15, 2012, then requires principal and interest payments of \$197,455 due annually from September 15, 2013 through 2040. The final payment of \$196,645 is due September 15, 2040. The interest rate on the note is 3.25%.

**Overlapping Debt**

New Hartford is a member of the Regional School District No. 7, along with the Towns of Barkhamsted, Colebrook, and Norfolk. New Hartford's scheduled payment to the School District is a pro rata share of 48.24%, which is based upon student enrollment. The Town's portion of the bond principal for Regional School District No. 7 is as follows:

	<u>Principal</u>
Bonds Outstanding	\$5,823,000
Town's Pro Rata %	<u>48.24%</u>
Town's Share	<u>\$3,139,834</u>

**Prior-Year Defeasance of Debt**

In prior years, the Town of New Hartford, CT defeased certain general obligation and other bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds.

Accordingly, the trust account assets and the liability for the defeased bonds are not included in the Town of New Hartford, CT's financial statements. On June 30, 2011, the Town no longer has any defeased debt.

**NOTE 4 – OPERATING LEASES**

The Town has entered into several lease agreements for equipment. These leases require monthly payments from \$124 to \$539. These leases expire ranging from August 2011 to October 2013. Total lease expense for 2011 was \$31,341.

Future minimum lease payments under current agreements are as follows:

<u>Year</u>	<u>Amount</u>
2012	27,927
2013	13,584
2014	1,412

**NOTE 5 – SEGMENT INFORMATION**

The Town issued bonds and notes to finance improvements to its water pollution control authority, which operates the government's water and sewage treatment plants, pumping stations, and collections systems. The New Hartford Water Pollution Control Authority is reported as the sole enterprise fund. Because both the water and sewer activity is recorded in the same fund and financial activity is blended, segment information for each activity is not presented. Summary financial information for the sewer department is presented in the proprietary fund statements on pages 24-26.

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

**NOTE 6 – PENSION PLAN**

**Employee Retirement Systems and Pension Plans**

*Plan Description* - The Town of New Hartford, CT Retirement Plan (the Plan) is a single-employer, defined benefit, noncontributory pension plan administered by the Town of New Hartford, CT. The Plan provides retirement and death benefits to plan members and beneficiaries. The Town of New Hartford, CT retains the authority to establish and amend benefit provisions. The Plan is considered to be part of the Town of New Hartford, CT's financial reporting entity and is included in the Town's financial reports as a Pension Trust Fund. The Plan does not issue a separate stand-alone financial report.

*Plan Benefits* - Under the Plan, employees are 100% vested after 5 years of credited service. Employees who retire at normal retirement age 65 receive a retirement benefit for life of 1.25% times credited service (max 40) of the final average compensation for the high five years out of the final ten. A surviving spouse of a participant, who dies after five years of service, will receive a death benefit equal to 50% of the benefit, which the deceased employee was (or would have been) eligible for at early retirement (age 55 with ten years of service). Benefits and refunds are recognized when due and payable in accordance with terms of the plan.

*Funding Policy* - The contribution requirements of the Town are established and may be amended by the Board of Selectmen, as suggested by the actuarial valuations. The Town currently contributes at the actuarially determined rate; the current rate is 12.8% of annual covered payroll. Employees do not contribute to the Plan. Costs to administer the plan are paid by the Town out of the General Fund, and are not included in the actuarially determined contribution. Investment management fees are paid out of the pension trust.

*Annual Pension Cost and Net Pension Obligation* - The Town's annual pension cost and net pension obligation to the Plan for the current year were as follows:

	<u>6/30/11</u>
Annual Required Contribution	\$ 173,341
Interest on Net Pension Obligation	11,590
Adjustment to Annual Required Contributions	<u>(11,914)</u>
Annual Pension Cost	173,017
Contributions Paid	<u>(173,341)</u>
Decrease in Net Pension Obligation	(324)
Net Pension Obligation, Beginning	<u>144,874</u>
Net Pension Obligation, Ending	<u>\$ 144,550</u>

The annual required contribution for the current year was determined as part of the July 1, 2009 actuarial valuation using the Projected Unit Credit Method. Significant actuarial assumptions used include (1) rate of return on investments of 8.0% per year, (2) projected salary increases of 4.5% per year, including inflation, and (3) a retirement age of 65. The actuarial value of assets was determined using a value calculated using a 4-year smoothing method at 25% per year limited to be within 80% to 120% of market value. The unfunded actuarial accrued liability is being amortized using the level dollar method on an open basis. The remaining amortization period at July 1, 2003 was 30 years.

**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

*Historical Trend Information* - Historical trend information provides information about the Plan's progress made in accumulating sufficient assets to pay benefits when due. Three-year historical trend information is presented in the following table:

**Annual Pension Cost and Net Pension Obligation**  
 Three-Year Trend Information

<u>Fiscal Year Ending</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>	<u>Actual Contribution</u>
June 30, 2009	149,493	108.3%	145,199	161,834
June 30, 2010	173,016	100.2%	144,874	173,341
June 30, 2011	173,017	100.2%	144,550	173,341

Classes of Employees Covered and Current Membership – All employees (except those covered by the State of Connecticut Teachers Retirement System) at least 25 years of age, hired before age 60 and having five years of credited service are eligible. One year of credited service is earned for each calendar year during which 1,000 hours is worked. Employees hired after 7/1/79 are 100% vested after ten years. Current membership consists of the following:

Active plan members	39
Retired and beneficiaries receiving benefits	21
Terminated plan members entitled to but not yet receiving benefits	<u>29</u>
Total plan participants	<u>89</u>

**Significant Accounting Policies**

*Basis of Accounting* - Financial statements are prepared using the accrual basis of accounting. Employer and plan member contributions are recognized in the period that the contributions are due. Benefits are recognized in the period owed.

*Method Used to Value Investments* - Plan investments are reported using a 4-year smoothing method at 25% per year limited to be between 80% to 120% of market value. Short-term investments are reported at cost, which approximates fair value. Securities traded on national exchanges are valued at the last reported sales price. Investments that do not have an established market are reported at estimated fair values.

**Funded Status and Funding Progress**

The funded status of the Plans as of June 30, 2011 (the most recent actuarial date) is as follows:

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets (A)</u>	<u>Actuarial Liability (AAL) Entry Age Normal (B)</u>	<u>Unfunded AAL (UAAL) (B-A)</u>	<u>Funded Ratio (A/B)</u>	<u>Covered Payroll (C)</u>	<u>UAAL as a Percentage of Covered Payroll (b-a)/c</u>
Employee Retirement Plan						
July 1, 2009	1,601,502	2,734,724	1,133,222	58.6%	1,360,722	83.3%

## **TOWN OF NEW HARTFORD**

### **Notes to the Financial Statements**

The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.

*Required Supplementary Information* - Six-year historical trend information for the pension plan presenting the schedules of funding progress and employer contributions is presented as supplementary schedules following the notes to the financial statements, and presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

#### **Other Post-Employment Benefits**

The Town is subject to the requirements of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*; however, it does not offer any postemployment benefits other than the pension, and has been advised it has no OPEB liability.

#### **Teacher's Retirement System**

Certified teachers in the Town of New Hartford, CT are eligible to participate in the State of Connecticut's Teacher's Retirement System, a multiple-employer, public employee's retirement system. The Town does not contribute to the system nor does it have any legal obligation for benefits. A member who completes 10 years of Connecticut public school service is eligible for a vested benefit commencing at age 60. Members are required to contribute 7.25% of their annual salary to the system as required by section 10-183b(7) C.G.S. The State contributes amounts based on actuarial estimates. The State's aggregate contribution to the plan for the fiscal year ended June 30, 2011 for all participating local governments was \$581,593,216. The amount of the contribution allocable to the Town was estimated to be \$556,212 and the "on-behalf" payment has been recognized as a government grant and an education expenditure in the General Fund. For the year ended June 30, 2011, teachers for the Town of New Hartford, CT contributed \$258,242 to the plan. The funding level was determined based on an actuarial valuation of the plan as a whole, which does not provide actuarial information on an individual Town basis.

### **NOTE 7 – OTHER MATTERS**

#### **Risk Management**

The Town is exposed to various risks of loss related to torts, thefts of, damage to, or destruction of assets; errors or omissions; injuries to employees, or acts of God. The Town purchases commercial insurance to cover most potential risks of loss. Neither the Town nor its insurers have settled any claim within the past year, which have exceeded the Town's insurance coverage. There were no significant changes in coverage from the prior year, and no settlements have exceeded insurance coverage in the last three years.

The Town belongs to the Connecticut Interlocal Risk Management Agency (CIRMA), a public entity risk pool currently operating as a common risk management and insurance program for a comprehensive workers' compensation insurance program through its workers' compensation pool. The Town pays an annual premium to the pool for its coverage. The agreement for the formation of CIRMA provides that the pool will be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of \$1,000,000 for each insured event to an unlimited excess limit. The pooling agreement allows CIRMA to make additional assessments to make the pool self-sustaining. The Town cannot estimate the amount of such additional assessments and has not been notified that and assessments are forthcoming. CIRMA publishes its own financial report, which can be obtained from: CIRMA, 900 Chapel Street, New Haven, CT.



**TOWN OF NEW HARTFORD**  
**Notes to the Financial Statements**

**Contingencies**

The Town participates in Regional Refuse District No. 1, a transfer station that was formally a landfill. The District has been informed that its landfill is on the Superfund list and has been named a potentially responsible party by the Environmental Protection Agency. The District has settled its liability for the Remedial Investigation/Feasibility Study, and the EPA has approved a long-term natural attenuation and monitoring program as the final remedy for the site. The annual financial obligation for this long-term work was funded by amounts obtained in grant funds and assessed to all PRP's and set aside in a trust fund for these activities. At this point, it is premature to estimate the final cost of the program, as the total cost of post closure care is an estimate and subject to changes resulting from inflation, deflation, technology, or changes in applicable laws and regulations. The towns served by the District are required to pay any shortfall in the District's budget. The Town of New Hartford, CT is responsible for approximately 30% of any such shortfall.

**NOTE 8 – FUND BALANCES**

The following balances were assigned at June 30, 2011:

General Fund:	
Subsequent Year Budget	\$ 144,979
Return of Settlement Funds	147,833
Capital Improvements	171,500
Debt Service Fund	46,699
New Hartford Day	1,674
School Cafeteria	3,000
Recreation Fund	67,089
Cemetery Fund	69,805
Total	<u>\$ 652,579</u>

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## **Required Supplementary Information**

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**TOWN OF NEW HARTFORD**  
Schedule of Funding Progress  
For the Year Ended June 30, 2011

Actuarial Valuation Date	(1) Actuarial Value of Assets Available For Benefits	(2) Actuarial Accrued Liability- Projected Unit Cost Credit Method	(3) Funded Ratio (1) / (2)	(4) Unfunded Actuarial Accrued Liability (2) - (1)	(5) Covered Payroll	(6) Unfunded Actuarial Accrued Liability as a Percentage of Covered Payroll (4) / (5)
July						
July 1, 2009	\$ 1,601,502	\$ 2,734,724	58.6%	\$ 1,133,222	\$1,360,722	83.3%
July 1, 2007	\$ 1,481,389	\$ 2,399,436	61.7%	\$ 918,047	\$1,255,970	73.1%
July 1, 2005	\$ 1,242,002	\$ 2,096,676	59.2%	\$ 854,674	\$1,146,624	74.5%
July 1, 2003	\$ 1,249,425	\$ 1,780,652	70.2%	\$ 531,227	\$ 933,361	56.9%

\* = Valuation is performed biannually.

See accountant's report.

**TOWN OF NEW HARTFORD**  
**Schedule of Employer Contributions**  
**For the Year Ended June 30, 2011**

<u>Fiscal Year</u>	<u>Employer Contributions</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
2011	\$ 173,341	\$ 173,341	100%
2010	173,341	173,341	100%
2009	161,834	149,846	108%
2008	166,086	149,846	111%
2007	142,135	142,135	100%
2006	108,718	142,135	76%
2005	103,693	104,643	99%

See accountant's report.

**Supplemental, Combining,  
and Individual Fund  
Statements and Schedules**

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## **General Fund**

The General Fund is the general operating fund of the Town. It is used to account for all financial resources, except those required to be accounted for in another fund. The General Fund budget is legally adopted at the Annual Town Meeting. The General Fund utilizes the modified accrual basis of accounting.

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**TOWN OF NEW HARTFORD**  
Schedule of Revenues and Expenditures - Budget and Actual  
For the Year Ended June 30, 2011

Page 1 of 6

	<u>Original Budget</u>	<u>Amended Budget</u>	<u>Actual</u>	<u>Over/(Under)</u>
<b>Revenues</b>				
<b>Taxes</b>				
Property Taxes	\$ 16,380,720	\$ 16,380,720	\$ 16,656,980	\$ 276,260
Property Taxes - Prior Years	150,000	150,000	242,168	92,168
Interest and Lien Fees	80,000	80,000	130,789	50,789
<b>Total Taxes</b>	<b>16,610,720</b>	<b>16,610,720</b>	<b>17,029,937</b>	<b>419,217</b>
<b>Fees, Fines, and Permits</b>				
Licenses and Permits	1,000	1,000	2,460	1,460
Copy Machine Fees	10,000	10,000	12,318	2,318
Town Clerk Fees	100,000	100,000	89,846	(10,154)
Building Inspector Fees	45,000	45,000	62,267	17,267
Zoning & Wetlands Fees	8,400	8,400	6,965	(1,435)
Burning Official Fees	1,300	1,300	1,895	595
Parking Tickets Fees	380	380	250	(130)
<b>Total Fees, Fines, and Permits</b>	<b>166,080</b>	<b>166,080</b>	<b>176,001</b>	<b>9,921</b>
<b>Intergovernmental Revenue</b>				
Telephone access line tax	43,224	43,224	20,333	(22,891)
Town Aid for Roads	135,938	135,938	136,746	808
Lieu of taxes-State-Owned Property	19,739	19,739	19,852	113
LOCIP Grant	62,652	62,652	-	(62,652)
Lieu of taxes-Manuf. Pilot	133,212	133,212	110,584	(22,628)
Lieu of taxes-Veteran	3,545	3,545	3,414	(131)
Lieu of taxes-Elderly	36,250	36,250	30,621	(5,629)
Lieu of taxes-Disabled	478	478	480	2
School construction	-	-	60,257	60,257
Adult Education	2,335	2,335	2,395	60
Pequot Grant	18,473	18,473	19,190	717
ECS Grant	3,143,902	3,143,902	3,150,789	6,887
STEAP Grant	-	-	199,694	199,694
Education Pass-through Grants	230,603	230,603	225,890	(4,713)
School Transportation	57,558	57,558	40,479	(17,079)
Special Education	-	-	45,876	45,876
<b>Total Intergovernmental Revenues</b>	<b>3,887,909</b>	<b>3,887,909</b>	<b>4,066,600</b>	<b>178,691</b>
<b>Other Revenues</b>				
Rental Income	42,849	42,849	45,901	3,052
Shared Services	15,040	15,040	-	(15,040)
Student Tuition	11,047	11,047	3,799	(7,248)
Surplus Infrastructure Reserve	30,000	30,000	-	(30,000)
Miscellaneous	62,500	62,500	5,254	(57,246)
<b>Total Other Revenues</b>	<b>161,436</b>	<b>161,436</b>	<b>54,954</b>	<b>(106,482)</b>

See accountant's report.

**TOWN OF NEW HARTFORD**  
Schedule of Revenues and Expenditures - Budget and Actual  
For the Year Ended June 30, 2011

Page 2 of 6

	<u>Original Budget</u>	<u>Amended Budget</u>	<u>Actual</u>	<u>Over/(Under)</u>
<b>Investment Earnings</b>				
Short-Term Interest	\$ 20,000	\$ 20,000	\$ 16,183	\$ (3,817)
Total Investment Income	<u>20,000</u>	<u>20,000</u>	<u>16,183</u>	<u>(3,817)</u>
<b>Surplus to Finance Budget</b>	<u>355,733</u>	<u>355,733</u>	<u>-</u>	<u>(355,733)</u>
<b>Total Revenues</b>	<u>21,201,878</u>	<u>21,201,878</u>	<u>21,343,675</u>	<u>141,797</u>
<b>Expenditures</b>				
<b>General Government</b>				
First Selectman	65,310	65,310	65,310	-
Senior Bookkeeper	47,081	47,083	47,083	-
Bookkeeper Ass't	12,574	9,648	9,648	-
Admin. Asst./Welfare Admin.	47,081	47,083	47,083	-
Overtime/ Substitutes	4,000	1,277	1,277	-
Town Hall Janitorial Service	17,000	15,139	15,139	-
Administrative Expenses	8,539	5,288	5,288	-
Office Supplies and Equipment	18,000	18,625	18,625	-
Town Hall Maintenance and Utilities:				
Telephone	13,500	9,070	9,070	-
Heating	13,399	16,921	16,921	-
Electricity	41,402	46,641	46,641	-
Other Utilities	7,000	7,756	7,756	-
Computer Maintenance	18,250	19,312	19,312	-
Interior Maintenance	39,000	36,865	22,230	14,635
<b>Insurance</b>				
Liability and Property	70,304	69,992	69,992	-
Workers' Compensation	107,200	107,200	93,420	13,780
Pension	101,038	99,200	98,666	534
Town's Share of FICA	101,000	106,958	106,958	-
Unemployment	15,000	-	4,302	(4,302)
Health	485,203	445,924	426,178	19,746
Longevity Pay	3,536	3,224	3,224	-
<b>Town</b>				
Attorney	30,000	28,621	13,341	15,280
Engineer	25,000	25,783	25,783	-
<b>Tax Collector:</b>				
Salary	48,570	48,570	48,570	-
Assistant	15,000	17,395	17,395	-
Data Processing	7,600	7,433	7,433	-

See accountant's report.

**TOWN OF NEW HARTFORD**  
Schedule of Revenues and Expenditures - Budget and Actual  
For the Year Ended June 30, 2011

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	Original Budget	Amended Budget	Actual	Over/(Under)
Supplies and Expenses	\$ 7,200	\$ 5,283	\$ 5,283	\$ -
Collection Expense	2,500	2,045	2,045	-
Assessor:				
Salary	47,138	41,423	27,186	14,237
Assessor's Clerk	39,822	39,822	39,822	-
Data Processing	13,075	15,876	15,876	-
Supplies and Expenses	4,095	4,095	4,057	38
Probate	3,850	4,626	4,626	-
Elections	39,111	39,111	34,476	4,635
Referendums	13,215	13,215	3,674	9,541
Board of Finance				
Supplies and Expenses	2,280	1,433	1,433	-
Audit	24,000	25,450	25,450	-
Town Reports	1,000	1,000	1,000	-
Treasurer's Salary	6,367	6,367	6,366	1
Town Clerk:				
Salary	55,633	55,633	53,799	1,834
Clerical Salary	32,760	32,760	34,576	(1,816)
Supplies and Expenses	36,079	32,361	32,361	-
Town Clerk Training	746	690	690	-
Total General Government	1,690,458	1,627,508	1,539,365	88,143
<b>Public Safety</b>				
Constables	154,888	158,320	158,320	-
Constables - Overtime	6,000	4,685	4,685	-
Resident State Troopers	158,700	169,283	169,283	-
Vehicle Expense	7,000	7,696	7,696	-
Supplies and Expenses	5,450	4,829	4,829	-
Street Lights	25,191	24,111	24,111	-
Fire Department:				
Fire Marshal	16,000	11,220	11,220	-
Deputy Fire Marshal	1,000	-	-	-
Fire Marshal Vehicle	1,800	1,800	1,800	-
Burning Official	1,300	1,620	1,620	-
Animal Control Fund	14,000	13,521	13,521	-
Local Emergency Planning	6,060	8,366	8,366	-
Litchfield County Dispatch	67,816	68,424	68,424	-
Paramedic Intercept	46,117	46,117	44,232	1,885
Ambulance Association	110,000	110,000	55,000	55,000
Total Public Safety	621,322	629,992	573,107	56,885
<b>Highways</b>				
Wages	485,921	487,421	487,421	-
Supplies and Expenses	40,000	81,270	81,270	-

See accountant's report.

**TOWN OF NEW HARTFORD**  
Schedule of Revenues and Expenditures - Budget and Actual  
For the Year Ended June 30, 2011

Page 4 of 6

	Original <u>Budget</u>	Amended <u>Budget</u>	<u>Actual</u>	<u>Over/(Under)</u>
Equip. Maint. and Repair	\$ 48,350	\$ 97,872	\$ 97,872	\$ -
Gas, Grease, and Oil	56,729	83,102	83,102	-
Telephone	2,500	1,600	1,600	-
Heating Oil	9,954	12,399	12,399	-
Electricity	6,663	7,793	7,793	-
Tree Removal	20,000	15,575	15,575	-
Road Maint. and Improvement	115,000	113,067	113,067	-
Snow Sand	75,000	101,010	101,010	-
Snow Salt/Liquid Calcium	75,000	71,658	71,658	-
Road Sweeping/Catchbasin Clean	12,000	1,540	1,540	-
Asphalt/Bituminous Paving	150,000	150,000	150,000	-
Crack and Chip Seal	270,000	270,000	270,000	-
<b>Total Highway</b>	<b>1,367,117</b>	<b>1,494,307</b>	<b>1,494,307</b>	<b>-</b>
<b>Planning and Development</b>				
Building Inspector	30,280	32,555	32,555	-
Building Department Expense	3,450	4,171	4,171	-
Zoning:				
Officer	63,731	42,074	42,074	-
Land Use Administrative Assistant	-	8,385	8,385	-
Zoning Secretary	7,800	1,438	1,438	-
Printing Supplies and Expenses	8,000	8,000	7,923	77
Legal and Professional Fees	48,000	44,046	44,046	-
Engineer Fees	2,000	-	-	-
Town Planner	1,000	-	-	-
Inland Wetlands	3,000	3,182	3,182	-
Litchfield Co. Soil Conservation	1,725	1,725	1,725	-
<b>Total Planning and Development</b>	<b>168,986</b>	<b>145,576</b>	<b>145,499</b>	<b>77</b>
<b>Health and Welfare</b>				
Farmington Valley Health District	28,594	28,594	28,594	-
Foothills Visiting Nurse	30,606	30,606	30,136	470
Regional Refuse Disposal	262,774	205,885	205,885	-
Meals on Wheels	2,602	2,602	2,602	-
Agent for the Elderly	1,000	1,000	1,000	-
<b>Total Health and Welfare</b>	<b>325,576</b>	<b>268,687</b>	<b>268,217</b>	<b>470</b>
<b>Libraries</b>				
N. H. Free Public Library	214,000	214,000	214,000	-
Bakerville Library	45,000	45,000	45,000	-
<b>Total Libraries</b>	<b>259,000</b>	<b>259,000</b>	<b>259,000</b>	<b>-</b>

See accountant's report.

**TOWN OF NEW HARTFORD**  
Schedule of Revenues and Expenditures - Budget and Actual  
For the Year Ended June 30, 2011

Page 5 of 6

	<u>Original Budget</u>	<u>Amended Budget</u>	<u>Actual</u>	<u>Over/(Under)</u>
<b>Parks and Recreation</b>				
Recreation Director	41,263	41,263	41,263	-
Seasonal Help	\$ 6,000	\$ 6,751	\$ 6,850	\$ (99)
General Recreation	2,500	259	259	-
Contracted Services	33,885	32,526	30,509	2,017
Sports Allocations	4,000	4,000	1,000	3,000
Propane	3,958	6,807	6,807	-
Total Parks and Recreation	91,606	91,606	86,688	4,918
<b>Debt Service</b>				
Principal	455,500	455,500	455,000	500
Interest	207,655	207,655	207,655	-
Total Debt Service	663,155	663,155	662,655	500
<b>Commissions/Other Agencies</b>				
Conservation Commission	3,500	3,500	727	2,773
Open Space Board	3,500	-	-	-
Board of Tax Review	5,000	5,000	193	4,807
New Hartford Day	1,800	1,800	1,800	-
Historic District Commission	500	-	-	-
Senior Citizens	32,075	28,861	28,861	-
Northwest Transportation	1,128	1,128	1,128	-
Historical Society	1,000	602	-	602
Litchfield Hills CEO	5,382	5,382	5,382	-
Contingency Fund	8,000	3,798	3,281	517
Community Club	50	50	-	50
Town Hill Cemetery	100	100	-	100
Susan B. Anthony Project	2,000	2,000	2,000	-
Winchester Youth Service	5,000	5,000	5,000	-
Economic Development	10,350	10,350	8,780	1,570
Standclift Cove	5,600	5,600	5,600	-
Torrington Water Co. Hydrants	10,500	14,703	14,703	-
CCM	3,000	3,000	3,000	-
Total Commissions/Other Agencies	98,485	90,874	80,455	10,419
<b>Capital Expenditures</b>				
Brown's Corner	25,000	25,000	25,000	-
Box Culvert Winchester Road Bridge	152,500	152,500	152,500	-
Town Hill Cemetery	5,000	5,000	-	5,000
Technology	10,000	10,000	10,000	-
Salt Shed	50,000	50,000	50,000	-
DECD-Salt Shed	-	-	198,163	(198,163)
Park & Recreation Capital	25,000	25,000	25,000	-
Town Hall Equipment Replacement	10,000	10,000	10,000	-
BOE Capital Projects	150,000	150,000	149,705	295
Total Capital Expenditures	427,500	427,500	620,368	(192,868)

See accountant's report.

**TOWN OF NEW HARTFORD**  
Schedule of Revenues and Expenditures - Budget and Actual  
For the Year Ended June 30, 2011

Page 6 of 6

	<u>Original Budget</u>	<u>Amended Budget</u>	<u>Actual</u>	<u>Over/(Under)</u>
<b>Education</b>				
Board of Education:				
Regular Elementary	2,634,709	2,634,709	2,687,729	(53,020)
Special Education	1,115,891	1,135,891	1,304,840	(168,949)
Adult Education	6,610	6,610	6,610	-
School Health	111,615	111,615	106,050	5,565
Improvement of Instruction	36,875	36,875	31,814	5,061
Library	20,806	20,806	15,888	4,918
Technology	120,187	120,187	110,456	9,731
Board of Education	28,136	28,136	23,397	4,739
Central Office	260,712	260,712	260,479	233
School Offices	367,269	367,269	378,880	(11,611)
Plant Operations	726,081	726,081	650,700	75,381
Pupil Transportation	684,413	684,413	622,721	61,692
Cafeteria Shortfall	-	-	17,253	(17,253)
Communications	8,714	8,714	3,090	5,624
Employee Benefits	<u>1,456,845</u>	<u>1,456,845</u>	<u>1,378,876</u>	<u>77,969</u>
Total Board of Education	7,578,863	7,598,863	7,598,783	80
Adult Education Cooperative	2,335	2,335	2,331	4
Regional School District #7	7,676,872	7,676,872	7,676,872	-
Education Pass-through Grants	<u>230,603</u>	<u>225,603</u>	<u>197,381</u>	<u>28,222</u>
Total Education	<u>15,488,673</u>	<u>15,503,673</u>	<u>15,475,367</u>	<u>28,306</u>
Total Expenditures	<u>\$ 21,201,878</u>	<u>\$ 21,201,878</u>	<u>\$ 21,205,028</u>	<u>\$ (3,150)</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 138,647</u>	<u>\$ 138,647</u>

See accountant's report.



# Nonmajor Governmental Funds

## ***Special Revenue Funds***

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

**Debt Service Fund** – A fund used to account for financial resources to be used for the payment of compensated absences payable to retired or terminated employees.

**New Hartford Day Fund** – To account for the revenues and expenditures related to the "New Hartford Day" celebration.

**Municipal Reserve Fund** – To account for the financial resources to be used for major capital asset constructions and/or purchase.

**Dog Fund** – To account for funds provided by the sale of dog licenses, sale of stray dogs, and various fines levied against owners of stray dogs, as well as General Fund appropriations.

**Historical Documents Fund** – To account for funds related to the preservation of the Town's records

**School Cafeteria Fund** – To separately account for the operations of the school cafeterias. The Town's participation in the state-administered Federal Child Nutrition Program is reported in this fund.

**Recreation Fund** – To account for the revenues and expenditures involved in the administration of recreational services.

**Cemetery Fund** – To account for funds used for the maintenance of local cemeteries.

**Small Cities Housing Rehabilitation** – To account for funds used to assist qualified citizens in making improvements to their homes.

**Open Space Fund** – To account for funds related to the preservation of undeveloped land.

## ***Capital Projects Funds***

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

**Community Investment formerly known as Farmland Preservation** – To account for funds restricted to preservation of farmland located within the town boundaries.

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**TOWN OF NEW HARTFORD**  
Combining Balance Sheet  
Nonmajor Governmental Funds  
June 30, 2011

Page 1 of 2

<b>SPECIAL REVENUE FUNDS</b>						
	<u>Debt</u> <u>Service</u> <u>Fund</u>	<u>New</u> <u>Hartford</u> <u>Day</u>	<u>Dog</u> <u>Fund</u>	<u>Historical</u> <u>Documents</u> <u>Fund</u>	<u>School</u> <u>Cafeteria</u>	<u>Recreation</u> <u>Fund</u>
<b>Assets</b>						
Cash and cash equivalents	\$ 46,699	\$ 1,674	\$ 8,977	\$ -	\$ 65,578	\$ 78,161
Investments	-	-	-	-	-	-
State and federal grants receivable	-	-	-	-	-	-
Deferred Loans Receivable	-	-	-	-	-	-
Interfund Receivables	-	-	-	9,150	-	-
Inventories	-	-	-	-	3,177	-
<b>Total Assets</b>	<u>\$ 46,699</u>	<u>\$ 1,674</u>	<u>\$ 8,977</u>	<u>\$ 9,150</u>	<u>\$ 68,755</u>	<u>\$ 78,161</u>
<b>Liabilities and Fund Balances</b>						
Liabilities:						
Accounts Payable	-	-	-	-	-	11,072
Deferred Revenue	-	-	-	-	-	-
Interfund Payables	-	-	-	-	62,578	-
Due to State of Ct	-	-	5,991	-	-	-
<b>Total Liabilities</b>	<u>-</u>	<u>-</u>	<u>5,991</u>	<u>-</u>	<u>62,578</u>	<u>11,072</u>
Fund Balances						
Nonspendable	-	-	-	-	3,177	-
Restricted	-	-	-	9,150	-	-
Committed	-	-	2,986	-	-	-
Assigned	46,699	1,674	-	-	3,000	67,089
<b>Total Fund Balances</b>	<u>46,699</u>	<u>1,674</u>	<u>2,986</u>	<u>9,150</u>	<u>6,177</u>	<u>67,089</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 46,699</u>	<u>\$ 1,674</u>	<u>\$ 8,977</u>	<u>\$ 9,150</u>	<u>\$ 68,755</u>	<u>\$ 78,161</u>

See accountant's report.

**TOWN OF NEW HARTFORD**  
Combining Balance Sheet  
Nonmajor Governmental Funds  
June 30, 2011

Page 2 of 2

	<b>SPECIAL REVENUE FUNDS</b>			<b>CAPITAL PROJECTS FUND</b>		
	Small Cities					
	Cemetery	Housing	Open	Capital	Community	
	<u>Fund</u>	<u>Rehabilitation</u>	<u>Space</u>	<u>Projects</u>	<u>Investment</u>	<u>Total</u>
<b>Assets</b>						
Cash and cash equivalents	\$ 1,298	\$ 54,486	\$ 127,555	\$ 187,958	\$ -	\$ 572,386
Investments	68,507	-	-	-	-	68,507
State and federal grants receivable	-	-	-	-	-	-
Deferred Loans Receivable	-	371,793	-	-	-	371,793
Interfund Receivables	-	-	-	174	28,944	38,268
Inventories	-	-	-	-	-	3,177
<b>Total Assets</b>	<u>\$ 69,805</u>	<u>\$ 426,279</u>	<u>\$ 127,555</u>	<u>\$ 188,132</u>	<u>\$ 28,944</u>	<u>\$ 1,054,131</u>
<b>Liabilities and Fund Balances</b>						
Liabilities:						
Accounts Payable	-	-	-	-	-	11,072
Deferred Revenue	-	-	-	-	-	-
Interfund Payables	-	-	-	-	-	62,578
Due to State of Ct	-	-	-	-	-	5,991
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>79,641</u>
Fund Balances						
Nonspendable	-	-	-	-	-	3,177
Restricted	-	426,279	-	-	28,944	464,373
Committed	-	-	127,555	188,132	-	318,673
Assigned	69,805	-	-	-	-	188,267
Total Fund Balances	<u>69,805</u>	<u>426,279</u>	<u>127,555</u>	<u>188,132</u>	<u>28,944</u>	<u>974,490</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 69,805</u>	<u>\$ 426,279</u>	<u>\$ 127,555</u>	<u>\$ 188,132</u>	<u>\$ 28,944</u>	<u>\$ 1,054,131</u>

See accountant's report.

**TOWN OF NEW HARTFORD**  
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances  
Nonmajor Governmental Funds  
For the Year Ended June 30, 2011

Page 1 of 2

<b>SPECIAL REVENUE FUNDS</b>						
	<u>Debt</u> <u>Service</u> <u>Fund</u>	<u>New</u> <u>Hartford</u> <u>Day</u>	<u>Dog</u> <u>Fund</u>	<u>Historical</u> <u>Documents</u> <u>Fund</u>	<u>School</u> <u>Cafeteria</u>	<u>Recreation</u> <u>Fund</u>
<b>Revenues</b>						
Operating Grants and Contributions	\$ -	\$ 1,670	\$ -	\$ 3,000	\$ 32,871	\$ -
Capital Grants and Contributions	-	-	-	-	-	-
Charges for Services	-	-	12,155	2,822	117,464	162,076
Other Income	-	-	-	-	18,208	-
Investments earnings	<u>62</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Revenues</b>	<b>62</b>	<b>1,670</b>	<b>12,155</b>	<b>5,822</b>	<b>168,543</b>	<b>162,076</b>
<b>Expenditures</b>						
Current						
General government	-	1,105	-	3,996	-	-
Public safety	-	-	10,555	-	-	-
Parks and recreation	-	-	-	-	-	173,871
Commissions/agencies	-	-	-	-	-	-
Education	-	-	-	-	171,297	-
Debt Service	-	-	-	-	-	-
Capital Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>-</b>	<b>1,105</b>	<b>10,555</b>	<b>3,996</b>	<b>171,297</b>	<b>173,871</b>
Excess/(Deficiency) of Revenues						
Over Expenditures	62	565	1,600	1,826	(2,754)	(11,795)
<b>Other Financing Sources/(Uses)</b>						
Transfers in	-	-	-	-	-	-
Transfers out	<u>(70,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Other Financing Sources/(Uses)</b>	<b>(70,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Net change in fund balances	(69,938)	565	1,600	1,826	(2,754)	(11,795)
<b>Fund balances - beginning</b>	<b><u>116,637</u></b>	<b><u>1,109</u></b>	<b><u>1,386</u></b>	<b><u>7,324</u></b>	<b><u>8,931</u></b>	<b><u>78,884</u></b>
<b>Fund balances - ending</b>	<b><u>\$ 46,699</u></b>	<b><u>\$ 1,674</u></b>	<b><u>\$ 2,986</u></b>	<b><u>\$ 9,150</u></b>	<b><u>\$ 6,177</u></b>	<b><u>\$ 67,089</u></b>

See accountant's report.

**TOWN OF NEW HARTFORD**  
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances  
Nonmajor Governmental Funds  
For the Year Ended June 30, 2011

Page 2 of 2

	<b>SPECIAL REVENUE FUNDS</b>			<b>CAPITAL PROJECTS FUND</b>		
	Small Cities					
	Cemetery	Housing	Open	Capital	Community	
	<u>Fund</u>	<u>Rehabilitation</u>	<u>Space</u>	<u>Projects</u>	<u>Investment</u>	<u>Total</u>
<b>Revenues</b>						
Operating Grants and Contributions	\$ -	\$ 182,983	\$ -	\$ -	\$ -	\$ 220,524
Capital Grants and Contributions	-	-	21,000	9,201	-	30,201
Charges for Services	-	-	-	-	4,464	298,981
Other Income	-	-	-	-	-	18,208
Investments earnings	<u>11,972</u>	<u>63</u>	<u>362</u>	<u>1,194</u>	<u>-</u>	<u>13,653</u>
Total Revenues	11,972	183,046	21,362	10,395	4,464	581,567
<b>Expenditures</b>						
Current						
General government	-	32,430	-	-	-	37,531
Public safety	-	-	-	-	-	10,555
Parks and recreation	-	-	-	-	-	173,871
Commissions/agencies	3,945	-	-	-	-	3,945
Education	-	-	-	-	-	171,297
Debt Service	-	-	159,140	-	-	159,140
Capital Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>413,273</u>	<u>-</u>	<u>413,273</u>
Total Expenditures	<u>3,945</u>	<u>32,430</u>	<u>159,140</u>	<u>413,273</u>	<u>-</u>	<u>969,612</u>
Excess/(Deficiency) of Revenues						
Over Expenditures	8,027	150,616	(137,778)	(402,878)	4,464	(388,045)
<b>Other Financing Sources/(Uses)</b>						
Transfers in	-	-	70,000	277,500	-	347,500
Transfers out	<u>-</u>	<u>-</u>	<u>-</u>	<u>(3,372)</u>	<u>-</u>	<u>(73,372)</u>
Total Other Financing Sources/(Uses)	<u>-</u>	<u>-</u>	<u>70,000</u>	<u>274,128</u>	<u>-</u>	<u>274,128</u>
Net change in fund balances	8,027	150,616	(67,778)	(128,750)	4,464	(113,917)
<b>Fund balances - beginning</b>	<u>61,778</u>	<u>275,663</u>	<u>195,333</u>	<u>316,882</u>	<u>24,480</u>	<u>1,088,407</u>
<b>Fund balances - ending</b>	<u>\$ 69,805</u>	<u>\$ 426,279</u>	<u>\$ 127,555</u>	<u>\$188,132</u>	<u>\$ 28,944</u>	<u>\$ 974,490</u>

See accountant's report.

# Fiduciary Funds

Fiduciary Funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations or other governments.

**Pension Trust Fund** – To account for investments and related activity for the pension accounts funded on behalf of Town employees.

## **Agency Funds**

**Driveway Permits** – To account for cash and investments held by the Town to ensure compliance with specifications and regulations with respect to various building projects and improvements.

**Zoning Permits** – To account for cash and investments held by the Town to ensure compliance with specifications and regulations with respect to various building projects and improvements.

**Student Activities Fund** – To account for monies from various self-funding school activity funds.

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**TOWN OF NEW HARTFORD**  
Combining Statement of Fiduciary Net Assets  
Fiduciary Funds  
June 30, 2011

	<b>AGENCY FUNDS</b>			
	<u>Driveway Permits</u>	<u>Zoning Permits</u>	<u>Student Activities Fund</u>	<u>Total</u>
<b>Assets</b>				
Cash and Cash Equivalents	\$ 45,904	\$ 2,088	\$ 17,522	\$ 65,514
Investments:				
Short-Term Investments	-	-	-	-
Mutual Funds	-	-	-	-
<b>Total Assets</b>	<u>\$ 45,904</u>	<u>\$ 2,088</u>	<u>\$ 17,522</u>	<u>\$ 65,514</u>
<b>Liabilities</b>				
Fiduciary Deposits	45,904	2,088	17,522	65,514
<b>Total Liabilities</b>	<u>45,904</u>	<u>2,088</u>	<u>17,522</u>	<u>65,514</u>
<b>Net Assets</b>				
Held in Trust for Pension Benefits	-	-	-	-
<b>Total Net Assets</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Liabilities and Net Assets</b>	<u>\$ 45,904</u>	<u>\$ 2,088</u>	<u>\$ 17,522</u>	<u>\$ 65,514</u>

See accountant's report.

**TOWN OF NEW HARTFORD**  
 Agency Funds  
 Combining Statement of Changes in Assets and Liabilities  
 For the Year Ended June 30, 2011

	Balance <u>July 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	Balance <u>June 30, 2011</u>
<u>Driveway Permits</u>				
<b>Assets:</b>				
Cash	\$ 42,592	\$ 7,814	\$ 4,502	\$ 45,904
Total Assets	<u>42,592</u>	<u>7,814</u>	<u>4,502</u>	<u>45,904</u>
<b>Liabilities</b>				
Fiduciary Deposits	<u>42,592</u>	<u>7,814</u>	<u>4,502</u>	<u>45,904</u>
Total Liabilities	<u>\$ 42,592</u>	<u>\$ 7,814</u>	<u>\$ 4,502</u>	<u>\$ 45,904</u>
<u>Zoning Permits</u>				
<b>Assets:</b>				
Cash	\$ 5,955	\$ 10,733	\$ 14,600	\$ 2,088
Total Assets	<u>5,955</u>	<u>10,733</u>	<u>14,600</u>	<u>2,088</u>
<b>Liabilities</b>				
Fiduciary Deposits	<u>5,955</u>	<u>10,733</u>	<u>14,600</u>	<u>2,088</u>
Total Liabilities	<u>\$ 5,955</u>	<u>\$ 10,733</u>	<u>\$ 14,600</u>	<u>\$ 2,088</u>
<u>Student Activities Fund</u>				
<b>Assets:</b>				
Cash	\$ 13,710	\$ 45,362	\$ 41,550	\$ 17,522
Total Assets	<u>13,710</u>	<u>45,362</u>	<u>41,550</u>	<u>17,522</u>
<b>Liabilities</b>				
Fiduciary Deposits	<u>13,710</u>	<u>45,362</u>	<u>41,550</u>	<u>17,522</u>
Total Liabilities	<u>\$ 13,710</u>	<u>\$ 45,362</u>	<u>\$ 41,550</u>	<u>\$ 17,522</u>
<u>Total Agency Funds</u>				
<b>Assets:</b>				
Cash	\$ 62,257	\$ 63,909	\$ 60,652	\$ 65,514
Total Assets	<u>62,257</u>	<u>63,909</u>	<u>60,652</u>	<u>65,514</u>
<b>Liabilities</b>				
Fiduciary Deposits	<u>62,257</u>	<u>63,909</u>	<u>60,652</u>	<u>65,514</u>
Total Liabilities	<u>\$ 62,257</u>	<u>\$ 63,909</u>	<u>\$ 60,652</u>	<u>\$ 65,514</u>

See accountant's report.

## **Supplemental Schedules**

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**TOWN OF NEW HARTFORD**  
Schedule of Property Taxes Levied, Collected and Outstanding  
For the Year Ended June 30, 2011

List of 10/1:	Outstanding July 1, 2010	Current Levy	Lawful Corrections		Transfers to Suspense	Collectible Taxes	Receipt of Taxes	Receipt of Interest and Liens	Total Receipts	Outstanding June 30, 2011
			Additions	Deductions						
2009		\$ 16,913,359	\$ 10,496	\$ 31,524	\$ (2,144)	16,890,187	\$ 16,648,060	\$ 52,201	\$ 16,700,261	\$ 242,127
2008	\$ 252,547	-	3	2,995	(2,895)	246,660	168,815	37,598	206,413	77,845
2007	91,743	-	17	117	(3,614)	88,029	55,822	20,587	76,409	32,207
2006	39,121	-	86	227	(2,311)	36,669	23,061	13,939	37,000	13,608
2005	17,397	-	-	-	(1,138)	16,259	8,347	5,168	13,515	7,912
2004	8,188	-	-	-	(167)	8,021	1,698	1,464	3,162	6,323
2003	8,338	-	-	-	(339)	7,999	989	1,232	2,221	7,010
2002	3,754	-	-	-	(520)	3,234	991	1,062	2,053	2,243
2001	2,038	-	-	-	(665)	1,373	-	-	-	1,373
2000	1,582	-	-	-	(222)	1,360	-	-	-	1,360
1999	1,186	-	-	-	-	1,186	-	-	-	1,186
1998	121	-	-	-	-	121	-	-	-	121
1997	107	-	-	-	-	107	-	-	-	107
1996	101	-	-	-	-	101	-	-	-	101
1995	99	-	-	-	-	99	-	252	252	99
	<u>\$ 426,322</u>	<u>\$ 16,913,359</u>	<u>\$ 10,602</u>	<u>\$ 34,863</u>	<u>\$ (14,015)</u>	<u>\$ 17,301,405</u>	<u>16,907,783</u>	<u>133,503</u>	<u>17,041,286</u>	<u>\$ 393,622</u>

Net Grand List- October 1, 2009

Tax Rate: 24.0 mills

Total Suspense Collections	2,522	*	2,522
Total Collections	<u>\$ 16,910,305</u>	<u>\$ 133,503</u>	<u>\$ 17,043,808</u>

\*total suspense interest collections of \$1634.66 included in total receipt of interest & liens collected

See accountant's report.

**TOWN OF NEW HARTFORD**  
Schedule of Debt Limitation  
For the Year Ended June 30, 2011

Total Tax Collections - including interest and lien fees Received by Treasurer	\$ 17,043,808
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**Reimbursement for revenue loss on:**

Tax relief for elderly	31,102	
Base		<u>\$ 17,074,910</u>

	General Purposes	Schools	Sewers	Urban Renewal
<b>Debt limitation:</b>				
2 1/4 times base	\$38,418,548	\$ -	\$ -	\$ -
4 1/2 times base	-	76,837,095	-	-
3 3/4 times base	-	-	64,030,913	-
3 1/4 times base	-	-	-	55,493,458
Total debt limitation	38,418,548	76,837,095	64,030,913	55,493,458

**Indebtedness:**

Bonds payable	3,043,725	1,798,275	105,000	-
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**Overlapping debt:**

Regional School District No. 7	-	2,809,015	-	-
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Total Indebtedness	3,043,725	4,607,290	105,000	-
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Debt limitation in excess of outstanding and authorized debt	\$35,374,823	\$72,229,805	\$63,925,913	\$ 55,493,458
-----------------------------------------------------------------	--------------	--------------	--------------	---------------

**NOTE:**

In no case should this total indebtedness exceed  
seven times the base \$17,074,910 or \$119,524,370.

See accountant's report.

**TOWN OF NEW HARTFORD**  
**Annual Bonded Debt Maturity Schedule**  
**For the Year Ended June 30, 2011**

<u>Fiscal</u> <u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 626,000	\$ 202,896	\$ 828,896
2013	616,000	178,585	794,585
2014	475,000	155,879	630,879
2015	380,000	134,779	514,779
2016	390,000	117,418	507,418
2017	370,000	99,713	469,713
2018	370,000	82,910	452,910
2019	370,000	66,213	436,213
2020	160,000	54,850	214,850
2021	170,000	48,450	218,450
2022	170,000	41,650	211,650
2023	170,000	34,850	204,850
2024	170,000	28,050	198,050
2025	170,000	21,038	191,038
2026	170,000	14,026	184,026
2027	170,000	7,012	177,012
<b>Total</b>	<b><u>\$ 4,947,000</u></b>	<b><u>\$ 1,288,319</u></b>	<b><u>\$ 6,235,319</u></b>

**TOWN OF NEW HARTFORD**  
**Annual Self-Supporting Water and Sewer Debt Maturity Schedule**  
**For the Year Ended June 30, 2011**

<u>Fiscal</u> <u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 14,103	\$ 102,701	\$ 116,804
2013	14,592	102,065	116,657
2014	63,495	101,404	164,899
2015	65,603	99,148	164,751
2016	67,785	96,819	164,604
2017	70,047	94,410	164,457
2018	72,388	91,922	164,310
2019	74,814	89,348	164,162
2020	77,326	86,689	164,015
2021	79,928	83,939	163,867
2022	82,624	81,096	163,720
2023	85,417	77,705	163,122
2024	88,310	75,115	163,425
2025	91,306	71,971	163,277
2026	94,410	68,719	163,129
2027	97,626	65,356	162,982
2028	97,748	61,875	159,623
2029	101,200	58,422	159,622
2030	104,777	54,845	159,622
2031	108,482	51,140	159,622
2032	112,322	47,300	159,622
2033	116,302	43,321	159,623
2034	120,425	39,198	159,623
2035	124,697	34,926	159,623
2036	129,124	30,499	159,623
2037	133,712	25,911	159,623
2038	138,467	21,156	159,623
2039	143,395	16,228	159,623
2040	148,502	11,121	159,623
2041	152,714	5,830	158,544
2042	8,377	380	8,757
Total	<u>\$ 2,880,018</u>	<u>\$ 1,890,559</u>	<u>\$ 4,770,577</u>

Unaudited  
(See accountant's report on financial statements)



**TOWN OF NEW HARTFORD**  
Long-Term Debt Ratios  
For the Year Ended June 30, 2011

1 Population	6,994
2 Net Taxable Grand List (10/1/09)	\$701,838,878
Estimated Full Value (70%)	\$1,002,626,969
3 Equalized Net Taxable Grand List (2008)	\$1,007,330,607
4 Money Income per Capita (1999)	\$30,429

	Total Direct Debt <u>\$ 4,947,000</u>	Total Net Direct Debt <u>\$ 4,947,000</u>	Total Overall Net Debt <u>\$ 7,756,015</u>
Per Capita	\$707.32	\$707.32	\$1,108.95
Ratio to Net Taxable Grand List	0.70%	0.70%	1.11%
Ratio to Estimated Full Value	0.49%	0.49%	0.77%
Ratio to Equalized Net Taxable Grand List	0.49%	0.49%	0.77%
Debt per Capita to Money Income per Capita	2.32%	2.32%	3.64%

- 1 State of Connecticut Municipal Fiscal Indicators, (citing State Department of Public Health)  
2 Revalued 10/1/08  
3 State of Connecticut Municipal Fiscal Indicators  
4 State of Connecticut Municipal Fiscal Indicators, (citing the U. S. Census 2000)

Unaudited  
(See accountant's report on financial statements)

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## **Statistical Section**

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## Statistical Section Information

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context, and detail to assist in using the information in the financial statements, notes to financial statements, and required supplementary information to understand and assess economic conditions.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.)
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

**TOWN OF NEW HARTFORD**  
Net Assets By Component  
Last Nine Fiscal Years  
(accrual basis of accounting)

Table 1

	FISCAL YEAR								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Governmental Activities:</b>									
Invested in Capital Assets, net of related debt	\$ 2,095,658	\$ 3,595,478	\$ 3,832,969	\$ 5,087,155	\$ 6,495,637	\$ 9,943,175	\$ 10,358,650	\$ 10,236,647	\$ 10,921,448
Restricted	1,764	-	-	4,680	10,122	13,900	21,155	24,480	28,944
Unrestricted	3,630,171	2,989,808	3,421,144	5,371,047	4,495,772	4,039,050	4,221,104	1,760,535	3,400,525
<b>Total Governmental Activities Net Assets</b>	<b>\$ 5,727,593</b>	<b>\$ 6,585,286</b>	<b>\$ 7,254,113</b>	<b>\$ 10,462,882</b>	<b>\$ 11,001,531</b>	<b>\$ 13,996,125</b>	<b>\$ 14,600,909</b>	<b>\$ 12,021,662</b>	<b>\$ 14,350,917</b>
<b>Business-type Activities:</b>									
Invested in Capital Assets, net of related debt	\$ 3,773,782	\$ 3,633,545	\$ 3,518,323	\$ 3,543,790	\$ 3,789,447	\$ 3,691,737	\$ 4,942,028	\$ 9,746,307	\$ 11,265,057
Restricted	-	-	-	-	-	-	-	-	-
Unrestricted	314,715	430,544	372,856	182,629	253,511	90,278	47,118	(1,981,117)	(2,016,632)
<b>Total Business-type Activities Net Assets</b>	<b>\$ 4,088,497</b>	<b>\$ 4,064,089</b>	<b>\$ 3,891,179</b>	<b>\$ 3,726,419</b>	<b>\$ 4,042,958</b>	<b>\$ 3,782,015</b>	<b>\$ 4,989,146</b>	<b>\$ 7,765,190</b>	<b>\$ 9,248,425</b>
<b>Primary Government</b>									
Invested in Capital Assets, net of related debt	\$ 5,869,440	\$ 7,329,023	\$ 7,351,292	\$ 8,630,945	\$ 10,285,084	\$ 13,634,912	\$ 15,300,678	\$ 19,982,954	\$ 22,186,505
Restricted	1,764	-	-	4,680	10,122	13,900	21,155	24,480	28,944
Unrestricted	3,944,886	3,420,352	3,794,000	5,553,676	4,749,283	4,129,328	4,268,222	(220,582)	1,383,893
<b>Total Primary Government Net Assets</b>	<b>\$ 9,816,090</b>	<b>\$ 10,749,375</b>	<b>\$ 11,145,292</b>	<b>\$ 14,189,301</b>	<b>\$ 15,044,489</b>	<b>\$ 17,778,140</b>	<b>\$ 19,590,055</b>	<b>\$ 19,786,852</b>	<b>\$ 23,599,342</b>

Notes: The Town began to report accrual information when it implemented GASB Statement 34 in 2003.

**TOWN OF NEW HARTFORD**

Changes in Net Assets  
Last Nine Fiscal Years  
(accrual basis of accounting)

Table 2

	FISCAL YEAR					
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	
				<u>2008</u>	<u>2009</u>	<u>2010</u>
Expenses						<u>2011</u>
Governmental Activities:						
General Government						
Public Safety	\$ 1,324,262	\$ 1,422,510	\$ 1,378,800	\$ 1,368,966	\$ 1,698,526	\$ 2,257,950
Highways	335,349	380,192	500,929	619,819	762,050	838,618
Planning and Development	1,470,187	1,318,456	1,301,888	1,512,222	1,513,625	1,636,007
Health and Welfare	187,711	183,666	198,226	248,847	199,850	197,609
Libraries	504,235	309,919	296,421	350,719	264,228	312,056
Parks and Recreation	212,172	212,172	224,489	234,562	238,323	269,007
Commissions/Agencies	122,226	261,081	266,459	248,800	226,323	303,697
Education	159,448	202,413	75,413	55,131	60,694	306,023
Interest on Long-Term Debt	12,542,540	13,144,597	13,729,104	14,685,429	14,918,099	83,142
Total Governmental Activities Expenses	216,230	181,032	195,968	233,379	289,588	76,987
Business-Type Activities						
Water and Sewer System	17,074,360	17,616,038	18,167,677	19,558,774	20,171,365	16,307,462
Total Business-Type Activities Expenses	473,057	566,921	673,900	667,788	691,061	-
Total Primary Government Expenses	473,057	566,921	673,900	667,788	691,061	21,924,512
Program Revenues						
Governmental Activities:						
Charges for Services:						
General Government	\$ 329,670	\$ 207,026	\$ 199,701	\$ 196,649	\$ 191,703	\$ 100,844
Parks and Recreation	-	117,790	188,508	145,126	155,726	174,387
Education	-	118,513	118,781	128,325	119,758	163,073
Other Activities	128,974	128,390	119,254	115,785	99,987	72,900
Operating Grants and Contributions	3,251,913	3,196,996	3,245,088	3,625,268	3,830,890	4,314,244
Capital Grants and Contributions	512,952	733,728	266,558	9,157,312	267,912	89,973
Total Governmental Activities Program Revenues	4,223,519	4,502,443	4,137,870	7,368,465	4,665,956	5,500,363
Business-type Activities:						
Charges for Services:						
Water and Sewer System	528,311	503,630	500,441	502,285	507,168	625,768
Capital Grants and Contributions	354,596	38,400	-	-	500,000	-
Total Business-type Activities Program Revenues	882,847	542,230	500,441	502,285	1,007,168	625,768
Total Primary Government Program Revenues	\$ 5,106,366	\$ 5,044,673	\$ 4,638,311	\$ 7,870,750	\$ 5,673,124	\$ 5,541,189

(continued)





**TOWN OF NEW HARTFORD**  
Fund Balances of Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

Table 3

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011**
<b>General Fund:</b>										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939,455	\$ -
Unreserved	2,162,733	1,889,252	2,112,940	2,289,745	2,387,363	2,364,544	3,102,910	3,394,424	3,519,887	-
Nonspendable										
Restricted										452,090
Committed										-
Assigned										464,312
Unassigned										3,082,427
<b>Total General Fund</b>	<b>\$ 2,162,733</b>	<b>\$ 1,889,252</b>	<b>\$ 2,112,940</b>	<b>\$ 2,289,745</b>	<b>\$ 2,387,363</b>	<b>\$ 2,364,544</b>	<b>\$ 3,102,910</b>	<b>\$ 3,394,424</b>	<b>\$ 7,459,342</b>	<b>\$ 3,998,829</b>
<b>All Other Governmental Funds</b>										
Reserved	\$ 994	\$ 1,764	\$ 1,902	\$ 3,452	\$ 8,279	\$ 13,172	\$ 46,959	\$ 222,936	\$ 300,136	\$ -
Unreserved, reported in:										
Special Revenue Funds	416,520	294,517	559,465	541,093	609,186	745,457	716,098	671,589	788,271	-
Capital Projects Funds	1,050,669	656,391	204,131	1,626,453	1,914,965	983,468	559	-	-	-
Nonspendable										3,177
Restricted										464,373
Committed										318,673
Assigned										188,267
<b>Total All Other Governmental Funds</b>	<b>\$ 1,468,183</b>	<b>\$ 952,672</b>	<b>\$ 765,498</b>	<b>\$ 2,170,998</b>	<b>\$ 2,532,430</b>	<b>\$ 1,742,097</b>	<b>\$ 763,616</b>	<b>\$ 894,525</b>	<b>\$ 1,088,407</b>	<b>\$ 974,490</b>

**Note:**

The change in the classification of fund balance amounts in 2011 is discussed in the notes to the Financial Statements

\*\* Prior year amounts have not been restated for the implementation of Statement 54.

Table 4

**TOWN OF NEW HARTFORD**  
Changes in Fund Balances  
Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Revenues</b>										
Taxes	\$ 11,579,339	\$ 12,110,264	\$ 13,542,890	\$ 14,124,967	\$ 14,668,467	\$ 15,370,192	\$ 16,340,531	\$ 16,773,343	\$ 16,857,985	\$ 17,002,857
Investment Income	-	70,465	59,670	100,450	179,597	210,769	131,621	16,599	36,801	29,936
Fees and Charges	-	329,671	618,695	626,244	585,885	567,154	495,579	454,403	511,204	484,315
Intergovernmental Revenue	3,619,719	4,067,414	4,195,952	3,774,269	6,504,737	4,093,583	7,322,160	5,366,019	4,633,785	6,140,244
Contributions	-	-	-	35,619	656,766	75,244	45,800	15,759	3,118	-
Rental Income	-	37,900	-	-	-	-	-	-	-	-
Other	893,907	190,643	242,716	185,333	131,311	44,399	328,134	138,461	132,460	73,162
<b>Total Revenues</b>	<b>16,082,965</b>	<b>16,806,357</b>	<b>18,659,923</b>	<b>18,846,882</b>	<b>22,726,763</b>	<b>20,361,341</b>	<b>24,693,825</b>	<b>22,764,584</b>	<b>22,175,353</b>	<b>23,730,414</b>
<b>Expenditures</b>										
General Government	\$ 956,160	\$ 1,047,192	\$ 1,120,180	\$ 1,175,028	\$ 1,209,519	\$ 1,555,467	\$ 1,435,416	\$ 1,530,397	\$ 1,612,520	\$ 1,580,523
Public Safety	311,791	332,244	379,474	490,580	608,880	684,073	634,209	650,705	625,235	584,985
Highways	958,482	1,179,948	1,148,612	1,141,954	1,251,031	1,268,827	1,411,039	1,284,493	1,506,589	1,493,270
Planning and Development	155,621	184,285	177,203	197,895	178,109	192,244	229,805	178,883	155,878	144,366
Health and Welfare	384,400	504,235	309,919	283,327	327,617	264,228	281,487	291,490	290,699	269,942
Libraries	203,500	212,172	212,172	224,469	234,562	238,323	245,483	269,007	259,000	259,000
Commissions/Other Agencies	167,752	159,448	202,413	75,413	55,131	60,694	90,943	83,142	76,987	64,330
Parks and Recreation	117,350	116,892	235,974	263,901	245,254	222,489	266,158	278,762	261,540	266,589
Education	11,873,821	12,170,714	12,856,481	13,508,357	14,267,320	14,156,800	17,357,015	15,859,842	16,071,401	16,276,498
Capital Outlay	276,990	893,503	1,673,567	737,813	5,506,911	1,178,760	1,491,926	1,583,668	246,961	1,069,740
Debt Service										
Principal	332,000	320,000	325,000	450,000	1,350,000	450,000	532,000	500,000	500,000	601,000
Interest	210,441	216,230	184,971	195,968	233,378	289,588	285,610	248,772	235,821	220,796
<b>Total Expenditures</b>	<b>15,956,318</b>	<b>17,336,863</b>	<b>18,825,966</b>	<b>18,744,805</b>	<b>25,467,713</b>	<b>20,561,493</b>	<b>24,261,091</b>	<b>22,760,161</b>	<b>21,842,631</b>	<b>22,831,039</b>
<b>Excess of Revenues</b>	<b>124,647</b>	<b>(530,506)</b>	<b>(166,043)</b>	<b>102,077</b>	<b>(2,740,950)</b>	<b>(200,152)</b>	<b>402,734</b>	<b>4,423</b>	<b>332,722</b>	<b>899,375</b>
<b>Other Financing Sources (Uses)</b>										
Proceeds from Sale of Bonds	1,077,000	1,077,000	1,150,000	-	-	3,187,000	-	438,000	-	-
Proceeds from Bond Anticipation Notes	-	-	-	1,500,000	4,700,000	-	-	-	8,900,000	3,594,000
Repayment of Premiums Paid on Bonds	-	-	3,221	-	-	-	-	-	-	-
Repayment of Bond Anticipation Notes	-	-	(1,077,000)	-	(1,500,000)	(3,800,000)	-	-	-	(9,022,375)
Contributions to Enterprise Funds	-	-	-	-	-	-	-	(20,000)	(4,973,922)	-
Transfer from Enterprise Funds	-	-	-	-	-	-	-	-	-	-
Transfers Out	(184,499)	(611,118)	(386,587)	(342,069)	(248,760)	(651,609)	(366,043)	(1,052,273)	(442,000)	954,570
Transfers In	184,493	350,528	386,587	342,069	248,760	651,609	366,043	1,052,273	442,000	(350,872)
<b>Total Other Financing Sources (Uses)</b>	<b>1,077,000</b>	<b>816,410</b>	<b>76,221</b>	<b>1,500,000</b>	<b>3,200,000</b>	<b>(613,000)</b>	<b>-</b>	<b>418,000</b>	<b>3,926,078</b>	<b>(4,473,805)</b>
<b>Net Change in Fund Balances</b>	<b>\$ 1,201,647</b>	<b>\$ 285,904</b>	<b>\$ (89,822)</b>	<b>\$ 1,602,077</b>	<b>\$ 459,050</b>	<b>\$ (813,152)</b>	<b>\$ 402,734</b>	<b>\$ 422,423</b>	<b>\$ 4,258,800</b>	<b>\$ (3,574,430)</b>
<b>Debt Service as a Percentage of</b>										
<b>Noncapital Expenditures</b>	<b>3.5%</b>	<b>3.3%</b>	<b>3.0%</b>	<b>3.6%</b>	<b>7.9%</b>	<b>3.8%</b>	<b>3.6%</b>	<b>3.5%</b>	<b>3.4%</b>	<b>3.8%</b>

**TOWN OF NEW HARTFORD**  
Assessed Value and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years

Table 5

Grand List Year	Fiscal Year	Real Property					Personal Property		Less: Exemptions	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Taxable Assessed Value as a Percentage of Actual Taxable Value
		Residential	Commercial	Industrial	Vacant Land	Use Assessment	Apartments	Other	Motor Vehicle				
2009	2011	\$ 560,053,480	\$30,043,625	\$7,653,940	\$19,274,615	\$17,650,200	\$ 138,180	\$28,495,609	\$49,953,523	\$ 701,848,218	24.00	\$ 1,002,640,311	70%
2008	2010	558,111,710	29,543,265	8,609,570	19,909,745	18,143,775	825,090	27,931,410	47,992,715	700,972,556	23.90	1,001,389,366	70%
2007	2009	454,322,880	22,384,090	8,206,800	N/A	N/A	N/A	24,883,823	50,956,759	552,372,453	29.00	789,103,504	70%
2006	2008	448,568,040	22,138,080	8,206,800	N/A	N/A	N/A	21,025,377	49,768,128	544,544,099	28.15	777,920,141	70%
2005	2007	440,768,050	22,390,390	9,481,640	N/A	N/A	N/A	20,890,213	49,231,381	537,908,162	27.10	768,440,231	70%
2004	2006	428,256,520	22,140,440	11,976,510	N/A	N/A	N/A	22,495,739	45,427,449	525,827,739	26.50	751,182,484	70%
2003	2005	420,178,760	21,899,780	13,210,820	N/A	N/A	N/A	19,083,688	42,557,426	511,936,724	26.10	731,338,177	70%
2002	2004	235,862,840	18,407,050	11,446,960	N/A	N/A	N/A	18,136,822	41,155,385	319,517,042	32.40	456,452,917	70%
2001	2003	246,545,810	18,617,180	11,467,050	N/A	N/A	N/A	21,094,825	42,838,097	334,886,134	30.10	478,425,906	70%
2000	2002	229,511,730	18,280,850	12,160,280	N/A	N/A	N/A	16,640,460	39,004,320	309,365,425	29.80	441,950,807	70%

Source: Assessor's Office - Town of New Hartford, Connecticut

N/A = not available

Note: By State law, property is assessed at 70% of actual value with periodic revaluation of real property. The estimated actual amount is the equalized grand list which is estimated by the state of Connecticut, office of Policy and Management.

**TOWN OF NEW HARTFORD**  
Principal Property Taxpayers  
Current Year and Nine Years Ago

Table 6

Taxpayer	Nature of Business	Grand List as of October 1, 2009			Grand List as of October 1, 2000		
		Taxable Assessed Value	Rank	Percent of Total Town Taxable Assessed Value	Taxable Assessed Value	Rank	Percent of Total Town Taxable Assessed Value
Metropolitan District Water Bureau	Water and Sewer Utility	\$ 10,389,750	1	1.48%	\$ 6,537,300	2	1.69%
Home Depot USA, Inc.	Retail Tools and Maintenance Materials	8,844,380	2	1.26%	6,656,480	1	1.72%
Connecticut Light & Power D4	Power Company	6,391,640	3	0.91%			
Perry Technology Corporation	Retail	4,971,700	4	0.71%			
Altra Industrial Motion	Manufacturer	3,632,180	5	0.52%			
Ski Sundown	Ski Area	3,083,735	6	0.44%	1,368,430	7	0.35%
Connecticut Light & Power	Guitar Manufacturer	2,537,860	7	0.36%			
Marandino	Individual	1,631,000	8	0.23%	1,397,180	6	0.36%
Rutsky	Individual	1,630,960	9	0.23%			
Hitchcock Properties LLC	Real Estate Property Management	1,521,590	10	0.22%			
Executive Greetings, Inc.	Printer Office Forms, Mail Order				4,649,610	3	1.20%
Two Hundred Kelsey Associates	Real Estate Management				2,211,540	4	0.57%
Hitchcock Connecticut Manufacturing	Furniture Manufacturing & Retail				1,984,500	5	0.51%
Snowy Night Firelight	Machine Manufacturing				1,051,680	8	0.27%
New Hartford Industrial park	Real Estate Management				944,860	9	0.24%
Ducci, Donna A	Individual				820,890	10	0.21%
		\$ 44,634,795		6.36%	\$ 27,622,420		7.12%

Source: Assessor's Office, Town of New Hartford

**TOWN OF NEW HARTFORD**  
Property Tax Levies and Collections  
Last Ten Fiscal Years

Table 7

Fiscal Year	Tax Rate in Mills	Total Tax Levy for Fiscal Year	Collected Within Fiscal Year of Levy		Collections in Subsequent Years	Tax Collections to Date	
			Amount	Percentage of Levy		Amount	Percentage of Levy
2002	29.80	11,462,823	11,260,103	98.2%	186,756	11,446,859	99.9%
2003	30.10	11,956,302	11,764,794	98.4%	177,093	11,941,887	99.9%
2004	32.40	13,409,280	13,128,858	97.9%	186,333	13,315,191	99.3%
2005	26.10	14,115,832	13,883,685	98.4%	144,250	14,027,935	99.4%
2006	26.50	14,721,747	14,449,498	98.2%	112,175	14,561,673	98.9%
2007	27.10	15,293,495	15,119,089	98.9%	154,942	15,274,031	99.9%
2008	28.15	16,169,557	15,931,870	98.5%	204,919	16,136,789	99.8%
2009	29.00	16,876,463	16,649,176	98.7%	199,711	16,848,887	99.8%
2010	23.90	16,726,035	16,447,947	98.3%	168,815	16,616,762	99.3%
2011	24.00	16,913,359	16,648,060	98.4%	-	16,648,060	98.4%

Source: Tax Collector Reports

Table 8

**TOWN OF NEW HARTFORD**  
 Ratios of Outstanding Debt By Type  
 Last Ten Fiscal Years

Fiscal Year	Bonded Debt										Other Debt			Total Primary Government Debt	Total Debt per Capita	Percentage of Personal Income <sup>2</sup>
	Governmental Activities			Percentage of Actual Taxable Value of Property <sup>1</sup>	Business Type Activities		Total Primary Government Bonded Debt	Bonded Debt per Capita	USDA Note	Sewer Notes						
	General Obligation Bonds	Bond Anticipation Notes	General Obligation Bonds		Business Type Activities											
2011	\$ 4,842,000	\$ -	0.48%	\$ 105,000	\$ 4,947,000	\$ 710	\$ 3,594,000	\$ 723,618	\$ 9,264,618	\$ 1,329	3.64%					
2010	5,443,000	8,900,000	1.43%	130,000	14,473,000	2,149	-	737,251	15,210,251	\$ 2,258	7.42%					
2009	5,943,000	-	0.75%	155,000	6,098,000	905	-	750,569	6,848,569	1,017	3.34%					
2008	6,005,000	-	0.77%	180,000	6,185,000	919	-	763,323	6,948,323	1,033	3.39%					
2007	6,537,000	-	0.85%	205,000	6,742,000	1,001	-	775,667	7,517,667	1,116	3.67%					
2006	3,800,000	3,800,000	1.01%	230,000	7,830,000	1,152	-	786,344	8,616,344	1,268	4.17%					
2005	4,250,000	1,500,000	0.79%	255,000	6,005,000	890	-	797,957	6,802,957	1,008	3.31%					
2004	4,700,000	-	1.03%	280,000	4,980,000	748	-	809,057	5,789,057	869	2.86%					
2003	3,875,000	1,077,000	1.04%	305,000	5,257,000	803	-	821,271	6,078,271	928	3.05%					
2002	4,525,000	1,077,000	1.27%	-	5,602,000	874	-	831,810	6,433,810	1,003	3.30%					

Note: Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

<sup>1</sup> See Table 5 for taxable property value data

<sup>2</sup> See Table 12 for personal income and population data.

**TOWN OF NEW HARTFORD**  
Legal Debt Margin Information  
Last Ten Fiscal Years

Table 9

	FISCAL YEAR									
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Debt limitation	\$ 82,137,125	\$ 85,018,738	\$ 94,684,093	\$ 99,637,748	\$ 103,044,606	\$ 107,600,976	\$ 113,262,107	\$ 119,117,327	\$ 117,889,170	\$ 119,524,370
Total net debt applicable to limit	\$ 10,223,279	\$ 9,523,360	\$ 12,131,609	\$ 10,856,132	\$ 12,573,040	\$ 11,380,371	\$ 9,785,186	\$ 9,570,579	\$ 17,542,645	\$ 7,756,015
Legal debt margin	\$ 71,913,846	\$ 75,495,378	\$ 82,552,484	\$ 88,781,616	\$ 90,471,566	\$ 96,220,605	\$ 103,476,921	\$ 109,546,748	\$ 100,346,525	\$ 111,768,355
Total net debt applicable to the limit as a percentage of debt limit	12.45%	11.20%	12.81%	10.90%	12.20%	10.58%	8.64%	8.03%	14.88%	6.49%

Note: The State of Connecticut General Statutes require that in no event shall the total debt of the Town exceed seven (7) times the annual receipts from taxation. The calculation of the 2011 debt limit can be found on page 63 of this Report.

**TOWN OF NEW HARTFORD**  
Direct and Overlapping Governmental Activities Debt  
As of June 30, 2011

Table 10

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable<sup>1</sup></u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes:			
Regional School District Number 7	\$ 5,823,000	48.24%	\$ 2,809,015
Subtotal, overlapping debt			<u>2,809,015</u>
Town of New Hartford direct debt			<u>4,842,000</u>
Total direct and overlapping debt			<u>\$ 7,651,015</u>

Sources: Enrollment data used to estimate applicable percentage provided by Regional School District Number 7. Debt outstanding data also provided by Regional School District Number 7.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the Town of New Hartford. This process recognizes that when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

<sup>1</sup>The percentage of overlapping debt applicable is estimated using student population. Applicable percentages were estimated by determining the towns enrolled student population at Regional School District Number 7 and dividing it by the student population at Regional School District Number 7



**TOWN OF NEW HARTFORD**  
Pledged-Revenue Coverage  
Last Ten Fiscal Years  
(amounts expressed in thousands)

Table 11

WPCA Notes						
Fiscal Year	Service Charges and Other	Less: Operating Expenses	Net Available Revenue	Debt Service		
				Principal	Interest	Coverage
2002	424	360	64	9	30	1.64
2003	540	324	216	11	37	4.50
2004	501	467	34	12	36	0.71
2005	503	462	41	11	37	0.85
2006	504	362	142	12	36	2.96
2007	508	484	24	12	36	0.50
2008	535	588	(53)	12	35	-1.13
2009	557	493	64	13	34	1.36
2010	626	463	163	13	33	3.54
2011	618	837	(219)	14	26	-5.48

Note: Details regarding the government's outstanding debt can be found in the notes to the financial statements. Service charges and other includes investment earnings. Operating expenses do not include interest or depreciation.

**TOWN OF NEW HARTFORD**  
Demographic and Economic Statistics  
Last Ten Fiscal Years

Table 12

Fiscal Year	Population <sup>1</sup>	Personal Income (thousands of dollars)	Per Capita Personal Income <sup>2</sup>	Median Age	Education Level in Years of Schooling	School Enrollment <sup>4</sup>	Unemployment Rate <sup>3</sup>
2011	6,970	\$ 254,182	\$ 36,468	43	N/A	608	7.6%
2010	6,736	204,970	30,429	43	N/A	625	7.6%
2009	6,736	204,970	30,429	43	N/A	616	7.2%
2008	6,728	204,726	30,429	39	N/A	609	4.9%
2007	6,736	204,970	30,429	39	N/A	612	4.1%
2006	6,794	206,735	30,429	39	N/A	631	3.5%
2005	6,746	205,274	30,429	39	N/A	631	3.7%
2004	6,662	202,718	30,429	39	N/A	627	4.8%
2003	6,548	199,249	30,429	39	N/A	654	4.8%
2002	6,413	195,141	30,429	39	N/A	650	3.5%

<sup>1</sup> State of Connecticut Department of Economic and Community Development

<sup>2</sup> U.S. Bureau of Census (2010 most recent data available)

<sup>3</sup> State of Connecticut Department of Labor

<sup>4</sup> State of Connecticut Department of Education

Note: The per capita personal income figures are based upon the U.S. Bureau of Census compiled in 2010. The information contained in the Census is the most recent data available.

# TOWN OF NEW HARTFORD

Principal Employers  
Current Year and Nine  
Years Ago

Table 13

Employer	Nature of Business	2011			2002		
		Employees	Rank	Percentage of Total Town Employment	Employees	Rank	Percentage of Town Employment
Altra Industrial Motion	Mfgr of Electromagnetic Clutches & Brakes	118	1	3.3%	N/A	N/A	N/A
New Hartford Board of Education	Board of Education	103	2	2.9%	103	1	3.1%
Perry Technology Corporation	Mfgr of Machined Parts	100	3	2.8%	N/A	N/A	N/A
Ovation Instruments	Mfgr of Musical Instruments	54	4	1.5%	N/A	N/A	N/A
Marandino Foods	Grocery Store	40	5	1.1%	N/A	N/A	N/A
Town of New Hartford	Municipality	37	6	1.0%	33	2	1.0%
Syntac Coated Products LLC	Mfgr of Pressure Sensitive Adhesive Products	30	7	0.8%	N/A	N/A	N/A
Hurley Mfg	Mfgr of Metal Springs	27	8	0.8%	N/A	N/A	N/A
Ski Sundown Inc.	Ski Area	15	9	0.4%	N/A	N/A	N/A
MTI Enterprises, Inc.	Dramatic Licensing Agency	12	10	0.3%	N/A	N/A	N/A

Sources: Town of New Hartford; CT Department of Labor

**TOWN OF NEW HARTFORD**  
 Full-Time Employees By Function  
 Last Ten Fiscal Years

Function/Department	Fiscal Year									
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Government										
Town Clerk	2	2	2	2	2	2	2	2	2	2
Tax Collector	2	2	2	2	2	2	2	2	2	2
Registrar of Voters	0	0	0	0	0	1	1	1	2	2
Assessor	2	2	2	2	2	2	2	2	2	2
Board of Assessment	0	0	0	0	3	3	3	3	3	3
Financial Services	2	2	2	2	2	2	2	2	2	2
Administrative Services	3	3	3	3	3	3	3	3	3	3
Public Safety										
Fire	3	3	3	3	3	3	3	3	3	2
Police	3	3	3	3	3	3	3	3	3	3
Community Maintenance										
Building Official	1	1	1	1	1	1	1	1	1	1
Land Use	2	2	2	2	2	2	2	2	2	1
Zoning Enforcement Officer	1	1	1	1	1	1	1	1	1	1
Public Works	10	10	10	10	10	11	11	11	8	7
Human and Cultural										
Leisure Services	2	2	2	2	2	2	2	2	2	0
Human & Leisure Services	0	0	0	0	0	1	1	1	1	0
Total - Town	33	33	33	33	36	39	39	39	37	31
Education										
Instructional Staff	70	70	70	70	70	70	70	75	70	62
Non-Instructional Staff	33	28	29	29	30	30	32	35	33	35
Total - Education	103	98	99	99	100	100	102	110	103	97
TOTAL	136	131	132	132	136	139	141	149	140	128

Source: Various Town Departments

**TOWN OF NEW HARTFORD**  
Operating Indicators By Function  
Last Ten Fiscal Years

Function/Department	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>GENERAL GOVERNMENT</b>										
Town Clerk										
Land Records Processed	2,583	9,114	9,244	2,453	2,415	2,189	1,719	1,545	1,688	1,732
Registrar of Voters										
Number of Registered Voters	4,259	4,210	4,237	4,659	4,669	4,711	4,798	4,378	4,844	4,853
Voter Turnout % - National Election	N/A	N/A	N/A	N/A	N/A	N/A	N/A	94.75%	N/A	N/A
Voter Turnout % - State Election	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Voter Turnout % - Local Election	52.20%	N/A	54.40%	N/A	49.20%	N/A	42.70%	94.75%	51.70%	N/A
<b>PUBLIC SAFETY</b>										
Police										
Number of 911 Call Responses	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of Physical Arrests	N/A	103	66	70	78	59	73	N/A	N/A	N/A
Number of Major Crimes	N/A	55	48	57	54	60	46	N/A	N/A	N/A
Number of Parking Violations	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of Traffic Stops	N/A	1,426	849	718	1,249	786	1,026	848	896	823
Fire										
Number of Fire Related Calls	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of Emergency Medical/Rescue Calls	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of Fires Extinguished	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Ambulance										
Number of Ambulance Calls	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>COMMUNITY MAINTENANCE</b>										
Building Department										
Number of Inspections Conducted	N/A	599	596	N/A	739	727	696	540	587	622
Number of Building Permits Issued	501			558	535	468	413	443	421	472
Public Works										
Number of Snow Operations	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Miles of Street Reconstructed	N/A	N/A	N/A	N/A	N/A	N/A	N/A	< 2 miles	N/A	N/A
<b>HUMAN AND CULTURAL</b>										
Parks & Recreation										
Number of Instructional programs conducted	42	47	51	45	48	47	51	48	57	60
Number of Members at Senior Center	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Library										
Volumes in Collection**	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Registered Borrowers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Transit District										
Number of Dial-A-Ride Trips	1,896	N/A	1,337	1,481	1,334	2,025	980	662	873	861
<b>EDUCATION</b>										
Average Class Size										
Elementary Schools	18	18	17	19	19	18	17	18	18	21
Middle School*	x	x	x	x	x	x	x	x	x	x
High School*	x	x	x	x	x	x	x	x	x	x
SAT Scores*										
Math/Verbal	x	x	x	x	x	x	x	x	x	x
CAPT Scores										
% at goal (average of tests taken in Grade 10) *	x	x	x	x	x	x	x	x	x	x
CMT Scores										
% at goal: Grade 3 - Reading/Writing/Math	x/x/x	x/x/x	x/x/x	x/x/x	82.9/78.9/84.2	74.1/73.8/76.5	83.3/85.4/90.6	86.7/85.9/96.4	84.9/89.7/94.2	74.4/81.4/88.4
% at goal: Grade 4 - Reading/Writing/Math	86.0/89.0/84.0	70.9/72.4/66.6	76.4/81.1/72.2	80.7/86.4/79.5	80.2/78.0/77.4	78.7/81.3/80.0	75.9/72.4/79.3	86.3/81.5/91.8	74.4/75.9/80.2	85.2/92.0/94.3
% at goal: Grade 5 - Reading/Writing/Math/Science	x/x/x	x/x/x	x/x/x	x/x/x	83.5/89.4/81.2	80.4/83.7/83.7	84.9/82.2/90.4/80.8	82.6/79.3/89.7/70.1	84.0/87.5/94.7/x	80.2/87.4/91.9/75.9
% at goal: Grade 6 - Reading/Writing/Math	82.0/88.0/79.0	80.0/80.0/77.9	78.9/89.5/83.2	75.0/73.8/70.2	86.0/84.9/80.6	85.4/82.9/90.2	88.8/70.8/88.8	90.0/87.1/94.3	80.9/86.7/77.5	91.7/79.8/91.8
% at goal: Grade 7 - Reading/Writing/Math*	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x
% at goal: Grade 8 - Reading/Writing/Math*	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x	x/x/x

Source: Various Town Departments

\* New Hartford Schools are only grades K-6; students go on to attend a Regional School District upon completion of 6th grade.

\*\* estimated by the Bakerville Library stating that the size of their collection is over 14,000 and there are two libraries in the Town.

N/A = not available

**TOWN OF NEW HARTFORD**  
Capital Asset Statistics By Function  
Last Ten Fiscal Years

Function/Department	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>GENERAL GOVERNMENT</b>										
Town Offices	1	1	1	1	1	1	1	1	1	1
<b>PUBLIC SAFETY</b>										
Police										
Police Cars	1	1	1	1	6	7	7	6	6	6
Fire										
Stations	3	3	3	3	3	3	3	3	3	3
Pieces of Equipment	9	9	9	9	8	8	8	8	8	8
<b>TOWN MAINTENANCE</b>										
Public Works										
Miles of Town Streets	N/A	N/A	N/A	N/A	N/A	N/A	N/A	81.7	82.6	82.6
Miles of Highway	N/A	N/A	N/A	N/A	N/A	N/A	N/A	18.36	18.36	18.36
Streetslights	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Traffic Signals	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>HUMAN AND CULTURAL</b>										
Leisure Services										
Senior Centers	1	1	1	1	1	1	1	1	1	1
Parks	4	4	4	4	4	4	4	4	4	4
Acres of Park Land	206	206	206	206	206	206	206	206	206	206
Playgrounds	2	2	2	2	3	3	3	3	3	3
Tennis Courts	2	2	2	2	2	2	2	2	2	2
Athletic Fields	6	6	6	6	6	6	6	6	6	6
Basketball Courts	1	1	1	1	1	1	2	2	2	2
Library										
Branches	2	2	2	2	2	2	2	2	2	2
<b>EDUCATION</b>										
Education										
Elementary Schools	3	3	3	3	3	3	3	3	3	3
Middle Schools*	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
High Schools*	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source(s): Various Town Departments

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